

CHRONOLOGY OF EVENTS 1971-2011

The main purpose of this chronology is to help the reader.

It is intended as a tool for this specific document, and not as an academic reference.

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
1971	1971 22 December: Creation of MSF in France	1971	1971	1971	1971
1972	1972 December: MSF's first intervention to respond to the earthquake in Nicaragua	1972	1972	1972	1972
1974	1974 October: Disputes about an exploratory mission in Iraqi Kurdistan and a partnership project with Medicus Mundi	1974	1974	1974	1974
1976	1976 Surgical team sent to Beirut under MSF banner	1976	1976	1976	1976
1977	1977 30 April/1 May: MSF General Assembly (GA): •Allowed recruitment of permanent workers •Set up regional antennas	1977	1977	1977	1977
1978	1978 22 April: MSF GA: •Doctors from the USA and the Netherlands want to set up MSF sections in their countries. •Need to first define how national sections to be accountable to Paris and set up international statutes	1978	1978	1978	1978

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	<p>October-December: Opposition between MSF France Collegial Management Committee and MSF USA candidate</p> <p>22 November: 'A boat for Vietnam' Committee appeal in the media</p> <p>24 November: MSF Collegial Management Committee members disagree with Bernard Kouchner acting as both MSF and 'A boat for Vietnam' Committee spokesperson</p> <p>December: MSF Extraordinary GA: Vote of statutes allowing internationalisation</p> <p>4 December: MSF Vice-President denounces 'A boat for Vietnam' Committee initiative in <i>Le Quotidien du Médecin</i></p> <p>20 December: MSF Collegial Management Committee:</p> <ul style="list-style-type: none"> •Use of brand to remain MSF France property •Use of brand to be possibly conceded to future MSF USA 				
1979	1979	1979 First attempt to set up MSF Belgium (failed)	1979	1979	1979

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
	<p>7 May: MSF GA •Vote for MSF structuring •Consequently, Bernard Kouchner and other founding members leave MSF •Acknowledgement of difficulties of moving forward on internationalisation</p>				
1980	1980	<p>1980 25 November: MSF Belgium is set up</p>	1980	1980	1980
1981	<p>1981 16 May: MSF France GA: Committees in France and Belgium to work on internationalisation and international structure</p> <p>18 July: MSF France Collegial Management Committee: Election of French Members of future MSF International board</p> <p>20 September: Adoption of MSF</p>	<p>1981</p> <p>24 May: MSF Belgium GA: Motion setting up committee to work on internationalisation and international structure</p>	<p>1981</p> <p>3 July: MSF Switzerland set up by MSF France</p>	1981	1981

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		November: AEDES set up			
<p>1985</p> <p>10 February: Letter from MSF staff in Chad asking for complete separation between MSF France and Liberté Sans Frontières</p>	<p>1985</p> <p>January: Liberté Sans Frontières Foundation is established to address issues on 'third-worldism' ideology</p> <p>23 January: Liberté Sans Frontières symposium: 'The Third-World in Question'</p> <p>March: MSF France obtains statutes allowing donations to be tax deductible</p>	<p>1985</p> <p>20 January: MSF Belgium Board refuses to endorse the establishment of Liberté Sans Frontières</p> <p>12 March: Letter from MSF Belgium President to MSF Belgium members: 'Médecins Sans Frontières and Liberté Sans Frontières: Incompatible'</p>	<p>1985</p>	<p>1985</p>	<p>1985</p>

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<p>May: <i>Le Monde Diplomatique</i> special issue denouncing Liberté Sans Frontières</p> <p>End of May:</p> <ul style="list-style-type: none"> •MSF France sues MSF Belgium •MSF France asks MSF Holland to modify its by-laws to recognise MSF France's ownership on MSF name 	<p>3 May: Following MSF Belgium's GA's decision, MSF France's Collegial Management Committee decided to take "all measures to protect the MSF name around the world"</p> <p>11 May: MSF France GA:</p> <ul style="list-style-type: none"> •Approval of board's decision to take measures to protect the name •Decision to remove operational activities from regional antennas' responsibilities •MSF should have control over Liberté Sans Frontières' board 	<p>27 April: MSF Belgium GA: decision to sever all ties with MSF France</p>			

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<p>10 July: Letter of support by 3 MSF France founders presented by MSF Belgium at court case</p> <p>15 July: MSF Belgium wins court case against MSF France</p> <p>25 November: MSF Holland refuses MSF France proposal of convention on use of MSF name</p> <p>End of 1985: Adoption of new logo by MSF France and MSF Holland</p>	<p>29 July: MSF France Collegial Management Committee renounces further legal action against MSF Belgium</p> <p>2 December: MSF France expulsion from Ethiopia after denunciation of forced resettlements by Ethiopian government</p>			<p>5 July: MSF Holland President's letter to MSF France requesting MSF France distance itself from Liberté Sans Frontières</p>	

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<p>1986 Adoption of own logo by MSF Belgium</p> <p>June: MSF Switzerland proposes to MSF Holland and MSF Belgium</p>	<p>1986 MSF France registered MSF in the UK</p> <p>March: Claude Malhuret leaves MSF France to go into politics</p> <p>April: MSF France board votes to set up CIREM (later EPICENTRE) initially for training purposes</p> <p>8 May: MSF France registers a corporation named MSF Canada which registers the Médecins Sans Frontières trademark in Canada</p>	<p>1986</p> <p>24 March: MSF Luxembourg set up by MSF Belgium</p> <p>17 April: Bernard Kouchner and Alain Deloche from Médecins du Monde co-opted as members of MSF Belgium</p> <p>24-25 May: MSF Belgium GA: Refusal of General Director's proposal for MSF to join European structure including MDM but not MSF France</p>	<p>1986</p>	<p>1986</p>	<p>1986</p>

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<p>a meeting with MSF France</p> <p>11 October: MSF Sections first meeting on:</p> <ul style="list-style-type: none"> •setting up of new sections •communication coordination of operations <p>November: Code of conduct for operations proposed by Rony Brauman, MSF France President to Jean-Pierre Luxen, MSF Belgium President</p> <p>17 December: MSF intersection meeting:</p>	<p>September: MSF France board votes to set up MSF Logistique</p> <p>October: MSF France board contacts lawyer to suspend setting up of MSF Luxembourg</p>	<p>September: MSF Belgium board questions General Director's management as too autocratic</p> <p>18 November: MSF Belgium Board:</p> <ul style="list-style-type: none"> •Jean-Pierre Luxen resigns from MSF Belgium presidency •Reginald Moreels is elected interim President until next GA •Internal Crisis in MSF Belgium 			<p>24 July: MSF Spain set up</p>

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p>Reginald Moreels, MSF Belgium interim President pleads in favour of setting up new sections</p>					
<p>1987 January: Letter from Rony Brauman MSF France President to Josep Vargas MSF Spain President asking him to renounce setting up of MSF Spain</p> <p>28 February: MSF intersection meeting:</p> <ul style="list-style-type: none"> •2-year moratorium on setting up sections •MSF Luxembourg to be recruitment office linked to MSF Belgium •MSF France still opposed to MSF Spain •MSF Belgium in favour of common logo for the movement 	<p>1987</p>	<p>1987</p> <p>February: Resignation of Philippe Laurent, MSF Belgium Director</p> <p>9 March: MSF Belgium/ MSF Luxembourg agreement to integrate MSF Luxembourg activities within MSF Belgium</p>	<p>1987</p>	<p>1987</p>	<p>1987</p>

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<p>May: Swiss Government asked MSF France to change logo; too similar to Red Cross emblem and Swiss flag</p> <p>September: MSF USA incorporation within not-for-profit corporate law</p> <p>October: MSF France survey: complete demobilisation of regional antennas</p> <p>November: MSF France allows MSF USA to use MSF name</p> <p>20 December: MSF intersection meeting: decision to integrate personnel from MSF Spain in operations of other sections</p>		<p>May: Reginald Moreels re - elected MSF Belgium President</p>			
<p>1988</p> <p>First semester: MSF intersection meeting: •Agreement on operational code of good conduct for operations •MSF Holland and MSF Belgium</p>	<p>1988 Early: MSF France distributes MSF Holland's report on Sudan to journalists without notifying Amsterdam</p>	<p>1988</p>	<p>1988</p>	<p>1988</p>	<p>1988</p>

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<p>set up joint Rapid Response Unit</p> <p>December: First meeting of MSF presidents and directors of all MSF sections</p> <ul style="list-style-type: none"> •MSF Holland proposal to set up an International Council (IC) •Disagreement between MSF France and other sections on MSF engagement in Human Rights •Agreement on already implemented Code of Good Conduct •Setting up of MSF European Emergency Response Unit to intervene in Leninakan earthquake in Armenia 	<p>22 May: MSF USA's first GA in Paris</p> <p>December: MSF France recruits MSF representative to International institutions in Geneva</p>		<p>June: MSF Switzerland GA takes independence from MSF France</p>	<p>December: Canada: Richard Heinzl first contact with Jacques de Milliano, MSF Holland General Director</p>	
<p>1989</p> <p>14 February: MSF intersection meeting: •Non-decisional but informative'</p>	<p>1989</p>	<p>1989</p>	<p>1989</p>	<p>1989 January: Setting up of the 'Associates of MSF Holland in Canada' by Heinzl and friends</p>	<p>1989</p>

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<p>role to representatives of sections</p> <ul style="list-style-type: none"> •Proposal for modification of charter •End of moratorium application •Application for an MSF section in Portugal by a former MSF Belgium board member and founder of AMI in Portugal. <p>April:</p> <ul style="list-style-type: none"> •Freezing of Liberté sans Frontières •Assessment of conditions for launching fundraising in USA •Setting up of MSF Foundation <p>21 April: MSF intersection meeting</p> <ul style="list-style-type: none"> •Internationalisation acknowledged to be part of MSF movement's ideas and philosophy •Agreement on setting up of MSF Europe •Criteria for setting up new sections •Amendments to the MSF Charter <p>3-4 June: First MSF European convention in Toulouse:</p> <ul style="list-style-type: none"> •Discussion of MSF's representation in entities in 					

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<p>Brussels and Geneva</p> <ul style="list-style-type: none"> •AMI Portugal representative requests setting up of MSF Portugal renewed •Discussion on 't�moignage' policy <p>August: Setting up of 'Transfer', MSF Belgium's logistics centre</p> <p>September: Modification of MSF USA statutes to comply with US law</p> <p>5 October: MSF inter-sections meeting: approval for setting up of MSF European Council secretariat in Brussels</p> <p>4 November: MSF France board meeting: report on MSF's prospects in Greece by Sotiris Papaspyropoulos</p>					
<p>1990</p> <p>9 January: MSF inter-sections meeting:</p> <ul style="list-style-type: none"> •MSF France/MSF Holland disagreement on 't�moignage' •International structure to be set up as MSF European Council with its office named MSF Europe, led by 	<p>1990</p>	<p>1990</p>	<p>1990</p>	<p>1990</p>	<p>1990</p>

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<p>an International Secretary General and based in Brussels</p> <p>April: MSF inter-sections meeting: adoption of new logo for MSF movement</p> <p>June: MSF inter-sections meeting: proposal to set up solidarity systems between sections to reduce dependency to institutional funds</p> <p>July: ICRC asks MSF to change logo</p> <p>2 July: MSF European Council meeting: endorsement of MSF Belgium's declaration of intent to set up MSF Europe</p> <p>September: MSF European Council meeting •Official opening of the MSF International Office in Brussels •Refusal to allow</p>	<p>16 March: MSF France board votes in favour of setting up MSF Greece</p> <p>July: MSF France board meeting: MSF Greece set up as communication and recruitment office sponsored by MSF France</p>				

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<p data-bbox="151 293 363 387">MSF to sit at ECHO liaison committee</p> <p data-bbox="151 712 363 1413"> 11-12 October: MSF European Council meeting: <ul style="list-style-type: none"> •MSF International entity to be named MSF International rather than MSF Europe •Terms of reference of IC •Decision to remove ‘gender discrimination’ and ‘ecological disaster’ from MSF charter •Médécins Sans Frontières’ official translation in English = Doctors Without Borders </p> <p data-bbox="151 1637 363 1823"> 15 November: MSF IC meeting: 3-year moratorium on setting up new sections </p>	<p data-bbox="371 423 580 674"> October: MSF France board meeting: consideration of opening an office in Japan as a European initiative </p> <p data-bbox="371 1447 580 1599"> November: <ul style="list-style-type: none"> •Official opening of MSF USA office •MSF Greece first GA </p>		<p data-bbox="823 1861 1029 2105"> December: Associative crisis in MSF Switzerland after resignation of 2 co-opted members and 1 board member </p>		

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<p>1991 Early 1991: Alain Destexhe named MSF International Secretary General</p> <p>February: MSF IC meeting: <ul style="list-style-type: none"> •Adoption of new charter and policy on 'témoignage' •Fundraising markets to be shared between sections: MSF France in Japan, MSF Belgium in Scandinavia and MSF Holland in Canada </p> <p>April: MSF sections' intervention with Kurds isolated at Turkish-Iraqi border after First Gulf War</p> <p>18 April: MSF IC meeting: <ul style="list-style-type: none"> •IC decision-making procedure and set up of veto right for 'large sections'. •Only 'Médecins Sans Frontières' to be used in the field with no mention of section </p>	<p>1991</p>	<p>1991</p> <p>April: <ul style="list-style-type: none"> •First consideration to set up offices in Nordic countries and Italy •Recruitment of a media liaison in Rome </p>	<p>1991</p>	<p>1991</p> <p>May: MSF Holland board meeting: proposal to change MSF Holland legal structure to a foundation</p>	<p>1991</p>

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<p>September-October: MSF International Office recruits:</p> <ul style="list-style-type: none"> •International press officer to harmonise MSF communication •Lawyer to define a legal framework MSF interventions <p>December: Intersectional evacuation of wounded besieged in Vukovar hospital by Serbian forces, two MSF nurses injured by landmine</p>	<p>26 July: MSF France board votes to set up offices in Japan and Abu Dhabi</p>	<p>June: Assessment mission in Italy and appointment of representative</p>		<p>Second Half 1991: Assessment mission in UK and appointment of MSF Holland representative</p> <p>November: MSF France handover of MSF Trademark in Canada to MSF Canada</p> <p>December:</p> <ul style="list-style-type: none"> •MSF Canada set up •Market research assessment in Germany 	
1992	1992	<p>1992 1st Semester:</p> <ul style="list-style-type: none"> •Registration of MSF Sweden by Swedish 	1992	1992	1992

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<p>10 January: MSF IC meeting: •signature of MSF International statutes •International Office in charge of trademark policy set up •IC President asked to give AMI Portugal a formal notice presenting itself as not to appear under the name of MSF Portugal in Mozambique</p> <p>11-12 January: Melun Statement</p> <p>January-February: Request from Quebec antenna of MSF Canada to be a branch of MSF France. Refused.</p> <p>17 March: MSF IC meeting: 'Institutional funds research coordinator' position set up in international office</p> <p>10 April: MSF IC meeting: •IC in charge of decision to open a new entity, to be managed</p>		<p>physicians who later informed MSF France and MSF Belgium •MSF Belgium board decision to organise mini-general assemblies in the field</p>			

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<p>by 'founding' association</p> <ul style="list-style-type: none"> •Liaison offices with the UN in Geneva and New York under International Office's authority •MSF lawyer asked to advise the movement on International Humanitarian Law •Trademark protection policy: <ul style="list-style-type: none"> o First 6 sections keep their national trademark o International office to be owner of all other trademarks <p>June: MSF IC: MSF Greece to be neither a section nor a delegate office for 2 more years</p> <p>26 June: MSF IC meeting</p> <ul style="list-style-type: none"> •Decision to strengthen the role of the IC president and of the international secretary general regarding the enforcement of the decisions taken in Melun •IC wishes to limit European institutional funds in MSF budget 	<p>June: Assessment in Australia and appointment of representative in the country</p>	<p>June: Proposal to set up MSF Sweden</p> <p>July: MSF Belgium's decision to have a representative in Nordic countries</p>			

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<p>25 November: first publication of the MSF report 'Populations in Danger'</p> <p>December: MSF International Secretary General negotiates the framework of a MOU between NGOs and ECHO</p>	<p>15 November: Opening of small MSF office in Tokyo</p> <p>December: MSF Japan set up</p>				
1993	1993	<p>1993</p> <p>January:</p> <ul style="list-style-type: none"> •Opening of an MSF office in Denmark •Proposal to set up MSF office in Hong Kong <p>March: MSF Italy registers as an association</p>	<p>1993</p> <p>Early: Proposal from Austrian medical council to provide MSF with medical staff</p> <p>May: MSF Switzerland to oversee activities in Austria</p> <p>July: MSF representative appointed in Austria</p>	<p>1993</p> <p>9 June: MSF Germany set up</p> <p>July: Registration of MSF UK as a Charity and a limited company by guarantee</p>	1993

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		<p>25 August: MSF Denmark set up</p> <p>December: MSF Sweden adopts new bylaws</p>		<p>September: The MSF IC asks that Lord Owen not be named MSF UK President</p>	
<p>1994</p> <p>7 April: MSF IC meeting: adoption of new logo</p> <p>June: MSF IC meeting: MSF Belgium and MSF Holland veto MSF Greece section status</p> <p>21 June: MSF IC meeting: the delegate offices should use the name 'Médecins Sans Frontières' in their communications</p> <p>September: MSF IC decides that MSF Spain</p>	<p>1994</p> <p>February: Crisis of confidence between MSF USA and MSF France</p>	<p>1994</p> <p>June: MSF Hong Kong set up</p>	<p>1994</p> <p>25 June: MSF Austria set up</p>	<p>1994</p> <p>May: Creation of Amsterdam Group (MSF Holland, MSF UK, MSF Canada, MSF Germany)</p>	<p>1994</p> <p>September: MSF Spain becomes the</p>

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<p>replaces MSF France as new sponsor of MSF Greece</p> <p>October: MSF Australia set up as a Company Limited by Guarantee</p> <p>15 November: MSF Japan achieves non-profit organisation status</p> <p>1-3 December: MSF section leaders' conclave in Royaumont. Decision to have an 18-month 'active break' from creation of new sections to discuss of MSF common culture and practices.</p>				<p>Late 1994: Group of French-speaking Canadians try to gain support of MSF France Board of directors to set up MSF Quebec. Failed</p>	<p>new sponsor of MSF Greece</p>
<p>1995 3 February: MSF IC meeting •A second Melun meeting to be organised •The international office is not MSF spokesperson</p> <p>1st Semester: Jean-Marie Kindermans replaces Alain Destexhe as International Secretary General</p>	<p>1995</p> <p>April-May: Opening of an MSF France antenna in the United Arab Emirates</p>	<p>1995</p>	<p>1995</p>	<p>1995</p>	<p>1995</p>

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<p>2 May: Johan von Schreeb, MSF Sweden President's letter raising the membership issue for delegate offices to the MSF international movement</p> <p>5 May: Moratorium on opening of delegate offices</p> <p>5-7 October: Chantilly I Meeting, 120 members of MSF debated issues and MSF common culture and practices:</p> <ul style="list-style-type: none"> •Establishment of the 'Chantilly Principles' •Undertaking to get 50% of financial resources from private donors •Undertaking to commit 80% of resources to operations <p>December: MSF IC meeting:</p> <ul style="list-style-type: none"> •International mini General Assemblies should be organised in all MSF projects •MSF IC allows MSF Greece to open missions in countries where MSF is already active 					
<p>1996 January: Emergency Team (ET) set up</p>	<p>1996</p>	<p>1996</p>	<p>1996</p>	<p>1996</p>	<p>1996</p>

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<p>March-April: First mini-international general assemblies MSF</p> <p>8-9 May: Chantilly II meeting: collective effort to pool some support activities</p> <p>June: MSF IC meeting IC President and International General Secretary tasked with organising working groups and making proposals on: <ul style="list-style-type: none"> •MSF structure •MSF movement rules •IC role </p> <p>September: MSF IC President and International Secretary letter to IC proposing to strengthen international nature of MSF by reorganising IC structure</p>	<p>May: Decision to reorganise MSF France General Assemblies to allow exchanges and debates between members</p>			<p>19 January: MSF Holland GA endorses the change of legal structure to an association and a foundation hosting the executive</p>	

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<p>3-4 October: MSF IC meeting analysis of the sections' associative practices</p>		<p>18 November: MSF Norway set up</p>			
<p>1997 31 January: MSF IC meeting: •IC enlarged to 19 entities, and setting up of restricted council composed of operational section presidents and the international general secretary: •all entities become sections with equal voting rights •Full-time and paid position of IC President •Every board to be elected by an association •International executive committee (general directors of all sections) •IC given specific responsibility to control use of MSF name •IC transfer of MSF name ownership to international office</p> <p>May: MSF IC meeting: preoccupation over clear intention of MSF Greece to become an operational centre</p>	<p>1997</p>	<p>1997</p> <p>17 May: MSF Belgium GA (GA): Motion calling for strategy to integrate national staff in MSF movement</p>	<p>1997</p>	<p>1997</p>	<p>1997</p>

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	<p>December: MSF France associative committee proposes to give national staff the possibility of becoming associative members</p>				
<p>1998 January: MSF IC meeting: •International President and International Secretary proposal for a reform •Definition of IC president role and nomination procedure</p> <p>March: MSF IC meeting: framework for partnership between MSF Greece and an operational centre (MSF Switzerland)</p> <p>5-7 March: Meeting of non-operational sections in Lillehammer about their role in the movement</p> <p>June: James Orbinski elected as full-time MSF IC President</p>	<p>1998</p>	<p>1998</p> <p>6 June: MSF Belgium GA: Motion calling for improved national staff administrative management and participation in associative life</p>	<p>1998</p> <p>May: set up of MSF Switzerland/MSF Greece common operational center</p>	<p>1998</p>	<p>1998</p>

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<p>6 November: MSF IC meeting:</p> <ul style="list-style-type: none"> •Endorsement of MSF Campaign for Access to Essential Medicines •IC to distance itself from executive and operational daily tasks •Set of associative criteria •Case-binder on “témoignage” to be prepared •Proposals to frame management of financial resources at international level •IC commission on financial independence •Chantilly agreement decision on institutional funds reaffirmed •Mission statement’ to be written 		<p>September: First convention of MSF Belgium, MSF Denmark, MSF Hong K Ong, MSF Italy, MSF Luxembourg, MSF Norway and MSF Sweden defining relation within Operational Center Brussels (OCB)</p>			
1999	1999	1999	1999 21 April: MSF Switzerland GD proposes to launch an international	1999	1999

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<p data-bbox="113 555 312 869">22 April: MSF operational sections general directors decide to launch an international exploratory mission in Kosovo and Serbia</p> <p data-bbox="113 1608 320 2018">6 May: MSF IC President James Orbinski asks Odysseas Boudouris MSF Greece President to give up Greek exploratory mission in Kosovo and Serbia, however exploratory mission continues</p>		<p data-bbox="550 1193 740 1442">May: Motion to setup a co-optation committee to allow national staff to join association is rejected</p>	<p data-bbox="775 297 983 517">exploratory mission in Serbia and Kosovo, by a team from the Swiss section, including Greek volunteers</p> <p data-bbox="775 902 991 1151">23 April: •Resignation of MSF Switzerland/MSF Greece common operational centre director of operations</p> <p data-bbox="775 1193 995 1570">5 May: MSF Greece general director announces appointment of MSF Greece's own director of operations and MSF Greece unilateral exploratory mission in Kosovo</p> <p data-bbox="775 2051 975 2105">7 May: MSF Switzerland</p>		

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<p data-bbox="151 456 341 707">9 May: MSF Belgium president asks that MSF Greece President be suspended from position of IC Vice-President</p> <p data-bbox="151 1413 341 1794">11 June: MSF IC meeting: •Report of fact finding commission on Swiss–Greek crisis •MSF Greece forbidden to carry out operations outside Greece</p> <p data-bbox="151 1827 331 1984">26 June: MSF Greece refuses to abide by the IC decision</p> <p data-bbox="151 2018 300 2107">1 July: Cessation of every formal</p>			<p data-bbox="815 293 1018 416">decision to suspend partnership with MSF Greece</p> <p data-bbox="815 741 1027 898">18 May: MSF Switzerland decides to end its partnership with MSF Greece</p> <p data-bbox="815 931 1027 1155">2-3 June: 99% of MSF Greece GA vote for continuation of Kosovo/Serbia exploratory mission</p> <p data-bbox="815 1189 1023 1379">5 June: MSF Switzerland GA vote for expulsion of MSF Greece from MSF movement</p>		

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p>contact between the MSF movement and MSF Greece</p> <p>16 September: MSF IC: MSF Greece exclusion vote by email</p> <p>24 September: MSF France board meeting:</p> <ul style="list-style-type: none"> •Application of 3 Yemen national staff to join MSF •France association rejected <p>15 October: Media reports that MSF is awarded Nobel Peace Prize</p> <p>27 November: MSF IC meeting:</p> <ul style="list-style-type: none"> •Nobel Peace Prize money to be allocated to MSF Access Campaign for Essential Medicines •Formal vote for exclusion of MSF Greece from the movement •MSF Greece challenges exclusion, refuses to return trademark and claims to remain in movement until courts rule the case <p>10 December: Nobel Peace Prize ceremony in Oslo. IC President James Orbinski's acceptance speech calls for</p>					

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p>Russia to stop bombing civilians in Chechnya</p> <p>December: MSF Greece legal procedure against MSF International to keep its name</p>					
<p>2000 First term: Several Mini-Gas call for organisation of an international GA to define orientation of internationalisation process of MSF</p> <p>26 January: MSF international extraordinary GA votes for exclusion of MSF Greece from the MSF movement</p> <p>28 April: MSF France board meeting: Working group on national staff membership</p> <p>10 June: IC meeting:</p> <ul style="list-style-type: none"> • IC president to be chosen from among IC members • Morten Rostrup elected IC president • 3 preconditions to possible resumption of relations with former MSF Greece • Urgent need for more proactive strategies 	<p>2000</p>	<p>2000</p>	<p>2000</p>	<p>2000</p>	<p>2000 MSF Spain opens 'antenna' in Portugal</p>

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p>regarding income growth and reserves</p> <p>September: Former MSF Greek association/MSF France 'Presidents' meeting': Open to restarting dialogue</p> <p>24-26 November: IC meeting: International restricted committee renamed International Council Board (ICB)</p>					
<p>2001 Drugs for Neglected Diseases initiative (DNDi) working group is set up</p> <p>March: Former MSF Greek section: New lead team visits MSF operational sections' HQs and International Office with proposal to reopen dialogue with MSF movement</p>	<p>2001</p>	<p>2001</p> <p>9 March: MSF Belgium board meeting: Decision to provide all staff requiring HIV/AIDS care with proper antiretroviral treatment (ARV)</p>	<p>2001</p>	<p>2001</p>	<p>2001 MSF Spain opens office in Argentina</p>

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p>23 March: Joint executive committee and IC meeting: Need to involve partner sections in operationality</p> <p>Mid-2001: Reorganisation of the International Office to make the most of resources and to improve activities</p> <p>9 June: MSF France GA: All field workers, members of association to vote at GA</p> <p>29 June-1 July: IC meeting: •Resolution asking for efficient treatment for HIV/AIDS, malaria, sleeping sickness to be rapidly distributed and implemented in the field. •ICB to contact leaders of former MSF Greek section</p> <p>24-25 November: IC meeting: Resolution reinforcing</p>			<p>2 August: MSF Austria declines involvement in operational partnership with MSF Switzerland and starts funding other operational sections</p>		

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June resolution on efficient treatments					
<p>2002</p> <p>3 June: General Directors platform (GD 18) meeting: Decision whether to accept funds from governments remains an individual section's choice.</p> <p>28-30 June: IC meeting: •Resolution calling for all for MSF staff benefit package to include HIV/AIDS treatment</p>	<p>2002</p>	<p>2002</p> <p>5 March:</p> <ul style="list-style-type: none"> •Revision and endorsement of OCB partners' convention confirming main lines of partnership based on co-ownership of OCB •Operational management cell delocalised in Luxembourg 	<p>2002</p> <p>24-25 May: MSF Switzerland GA: Board of directors asked to set up a membership policy allowing integration of national staff in MSF movement</p>	<p>2002</p> <p>8 June: MSF Holland GA: Association members vote against MSF founding DNDi</p>	<p>2002</p>

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p> •Resolution supporting creation of DNDi passed by 2/3 majority vote •Resolution asking each section to develop clear policies to prevent, identify and sanction abuses </p> <p> 13-15 September: General directors retreat in Altafulla: 5 operational section General Directors (GDs) and International Secretary General acknowledge need to revise and complete vision set out in the Chantilly principles </p> <p> 26 September: MSF IC meeting: IC President Morten Rostrup's paper on MSF's 'unhealthy growth' </p> <p> 22-24 November: </p>			<p> 2 August: Arjan Erkel, Dutch head of mission for MSF Switzerland, abducted in Dagestan </p> <p> 4 October: MSF Switzerland considers having programmes financed and staffed by MSF Germany </p>		

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<p>IC meeting:</p> <ul style="list-style-type: none"> •Resolution on conditions to reintegration of former Greek section •Recognition that growth in MSF offices has been out of proportion with growth in field activities •IC president to set up working group to examine questions of future governance and growth of the movement •International executive committee (EXCOM) proposal on DNDi ratified •Resolution asking MSF Holland to reconsider position on DNDi at 2003 GA •International advisory committee set up to provide support and advice to MSF Switzerland <p>'Arjan Erkel' crisis cell</p>	<p>End of 2002: Tokyo desk starts running programmes</p>				
<p>2003</p>	<p>2003</p>	<p>2003 1st trimester: MSF Italy pushes for a clear separation between OCB and MSF Belgium as a way to get more equality in Brussels group.</p>	<p>2003</p>	<p>2003</p>	<p>2003</p>

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<p data-bbox="156 1317 359 1982"> 27-29 June: IC meeting: •Encourage executive to discuss and disseminate results of implementation of MSF policies in controlling infectious diseases. •MSF Holland president agrees to allocate to Access Campaign the equivalent amount of money as their proposed contribution to DNDi </p> <p data-bbox="156 2018 335 2107"> October: MSF Spain chosen to share </p>				<p data-bbox="1043 297 1252 835"> 23-24 May: MSF Holland GA: •Right of HQ employees to join association •Working group to come up with proposal on national staff membership of association •Second vote confirming MSF Holland is against contributing financially to DNDi </p> <p data-bbox="1043 2018 1252 2107"> 5 October: MSF Holland Extraordinary GA: </p>	<p data-bbox="1267 871 1473 1283"> 31 May - 1 June: MSF Spain GA: Motion from mini-Gas requests association <i>'provide the tools and the necessary information to render the co-optation of the national staff easier and effective'</i> </p>

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<p>operationality with former MSF Greece.</p> <p>21-23 November: IC meeting: <ul style="list-style-type: none"> •Rowan Gillies and Marine Buissonnière elected International President and International Secretary General. •Agreement to move the International Office from Brussels to Geneva. </p>				<ul style="list-style-type: none"> •Challenging of board of directors' decision to adhere to IC decision on equivalent DNDi payments •Question legitimacy of compromise imposed by IC re DNDi •Motion on MSF Holland financially contributing to DNDi for first year 	
<p>2004</p> <p>January: Strong disagreements leading to international crisis over management of efforts to free Arjan Erkel</p> <p>7 February: ICB meeting: <ul style="list-style-type: none"> •Former MSF Greek association ends legal </p>	<p>2004</p> <p>Early 2004: Desk delocalised in New York</p>	<p>2004</p>	<p>2004</p>	<p>2004</p>	<p>2004</p> <p>January: Setting up of MSF Spain's and former MSF Greece's boards and GDs transitional governance to partnership</p>

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<p>procedure against MSF International and gets observer status at MSF international meetings.</p> <ul style="list-style-type: none"> •Working group to establish rules to organise decision-making process and accountability in movement structure. <p>11 April: Release of Arjan Erkel.</p> <p>17 April: ICB meeting: Commit to support MSF Spain in reintegration process of former MSF Greek section</p> <p>14 May: MSF Switzerland president and general director's letter to Dutch authorities agreeing to repay half of Arjan Erkel's ransom</p> <p>15 May: MSF France GA: Board commitment to challenge possible 'inertia' of the directors, heads of mission and program managers' on integration of national staff</p> <p>18 May: EXCOM and ICB meeting: •International Office given</p>	<p>15 May: MSF France GA: Board commitment to challenge possible 'inertia' of the directors, heads of mission and program managers' on integration of national staff</p>		<p>14 May: MSF Switzerland president and general director's letter to Dutch authorities agreeing to repay half of Arjan Erkel's ransom</p>		

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p>responsibility to follow up on relations with Dutch government</p> <ul style="list-style-type: none"> •Decision to send letter to Dutch government revoking MSF Switzerland president and general director's 14 May letter <p>28 May: Article in French daily <i>Le Monde</i> reveals ransom payment by Dutch government to release Arjan Erkel and Dutch authorities requiring reimbursement from MSF</p>	<p>24 June: MSF France president to French daily <i>Le Monde</i>: 'in the</p>	<p>May: MSF Belgium GA: Call for measures to be taken to encourage national staff access to positions of coordination</p>	<p>4-5 June: MSF Switzerland GA: <ul style="list-style-type: none"> •MSF Switzerland board pushed to resign by GA over supporting 14 May letter sent to Dutch authorities. •New board of directors reject reimbursing Dutch authorities </p>	<p>May: MSF Germany/MSF Holland memorandum of understanding (MoU) to set up operational desk in Germany</p>	

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<p>case of Darfur genocide charges are inappropriate</p> <p>25-27 June: IC meeting: <ul style="list-style-type: none"> •Former MSF Greek reintegration framework endorsed •International president's resignation refused and IC commitment to bring more support to try to reduce tensions in the movement •Resolutions about governance and behaviour in the movement •MSF France president's public positioning on Darfur crisis without any previous internal debate deplored </p> <p>26 June: MSF International Extraordinary GA: Dissolution of MSF International Association registered under Belgian law, registration of new MSF International entity under Swiss law</p>					<p>25-27 June: Former MSF Greek section reintegration framework ratified by MSF Spain and former MSF Greek association GAs</p> <p>3 September: Former MSF Greece association board meeting: Unanimous decision to engage legal</p>

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p data-bbox="113 801 292 1151">23 September: Dutch government announces it is taking MSF to Swiss commercial court for full reimbursement of Arjan Erkel ransom</p> <p data-bbox="113 1413 309 2105">8-9 October: ICB meeting: <ul style="list-style-type: none"> •International executive team and steering committee to follow up Erkel court case. •No MSF section ready to describe Darfur crisis as a genocide; MSF France assertion on 'no genocide' •IC president, suggests organising 'Chantilly process' in parallel with 'governance process' </p>	<p data-bbox="325 488 536 770">13 September: MSF France president's op-ed in <i>Le Monde</i>: no similarity between situation in Darfur and 1994 genocide in Rwanda</p>	<p data-bbox="552 1189 762 1379">24 September: MSF Belgium board's green light to delocalise operational cell in Rome (Italy)</p>			<p data-bbox="1232 297 1433 454">process to adopt MSF name, its translation and MSF International logo</p>

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p>19-21 November: IC meeting:</p> <ul style="list-style-type: none"> •Review of national staff policies in the operational sections. •Recommendation that qualified national staff get positions of responsibility in MSF coordination activities •Resolution on reproductive health care and abortion in MSF programmes •MSF movement to take in charge the financial burden of the court case on Arjan Erkel ransom •Decision to organise a new Chantilly-type process •Audit requested after irregularities in fund-raising database purchasing by former MSF Greece section and excessive control of executive by board of directors 		<p>22 October: MSF Belgium board meeting: Decision to explore again possibility of delegate office for communication, fund-raising and recruitment purposes in Brazil</p>			

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
		<p>17 December: MSF Belgium board validation of:</p> <ul style="list-style-type: none"> •OCB board with equal representation from all OCB sections endorsed by MSF Belgium board •GD7 group, composed of general directors of 7 sections, created to ensure OCB executive co-ownership 			
<p>2005 January: Tensions within MSF movement about how to use surplus of earmarked funds collected after December 2004 tsunami in Indian Ocean</p> <p>9 February: MSF Greece officially reintegrated in MSF movement as one of its 19 associations</p> <p>8 March: Erkel court case international steering committee gives green light to proactively</p>	<p>2005 January: MSF Australia hosts Project Unit, delocalised from MSF France medical department to support missions with women and child medical care expertise</p>	<p>2005</p>	<p>2005</p>	<p>2005</p> <p>March: MSF Holland:</p> <ul style="list-style-type: none"> •disagrees with the draft briefing paper on MSF's position on Arjan Erkel kidnapping 	<p>2005</p> <p>15 January: MSF Spain board meeting: Recommendation to reintegrate former MSF Greece section in International Movement</p>

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<p>communicate about MSF position on the kidnapping, prior to court case public audience</p> <p>2nd term: Mini-GAs' motions asking for:</p> <ul style="list-style-type: none"> •diversification of staff in terms of origin •national staff empowerment <p>8 April: IC reaffirms support for Erkel court case international steering committee</p>		<p>13 May: MSF Belgium board meeting: State of play highlighting improvement in administrative management and empowerment of national staff.</p>	<p>10-11 June: MSF Switzerland GA:</p> <ul style="list-style-type: none"> •Vote in favour of implementation of operational partnership with MSF Austria •Motion requesting an active associative participation 	<ul style="list-style-type: none"> •challenges international platforms role in decision-making process <p>4-5 June: MSF Holland GA: Endorsement of criteria for national staff membership proposed by working group</p>	

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<p>24-26 June: IC meeting: •Decisions by GD19 on tsunami-related funds endorsed. •‘International Council president should: •Be a medic or paramedic •Be an elected board member of an MSF section’ •EXCOM state of play of mechanisms set up to tackle issue of abuses of power and sexual abuses: •Significant efforts but still much to do •Procedures should apply to all MSF staff in the field (international and national staff) •Common mechanisms be shared by operational centres (OCs). •Erkel court case: o MSF Switzerland leads with support of IC president and International Office o Strong support for ‘drop the case’ communication campaign. •Proposal for La Mancha process officially endorsed. 25 June:</p>			to La Mancha process		

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<p>Official transfer of assets and liabilities between Belgium and Switzerland MSF International associations</p> <p>Mid-2005: Beginning of La Mancha process</p> <p>22 October: ICB meeting:</p> <ul style="list-style-type: none"> •Working group asked to 'improve the governance of the international association of MSF through the revision of the statutes and internal rules'. •Participation rules for La Mancha Conference set up <p>26-27 November: IC meeting discussions on:</p> <ul style="list-style-type: none"> •Developing more potentialities in southern countries like 	<p>28-29 June: MSF France board meeting: Vote in favour of French association's involvement in La Mancha process</p> <p>2 September: MSF USA to organise operational part of executive-associative meeting dedicated to annual plan.</p>	<p>26-27 November: MSF Belgium president to ICB about possible section in South Africa: 'would not be fund-raising</p>			

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<p>South Africa and Brazil</p> <ul style="list-style-type: none"> •Need to set up a different emergency fund-raising policy for small partner sections <ul style="list-style-type: none"> o Need to progress in providing all national staff with ARV •Resolution on abusive behaviour •Agreements on La Mancha: <ul style="list-style-type: none"> o Sections to organise related debates in the field and HQs o After La Mancha conference, IC to work on a reference document for MSF future •First audited international accounts (for 2004) 		<p>but a way to give a voice to Africa in MSF and speed up the process to get African representatives in MSF</p> <p>December: Set up of OCB board composed of all OC associations' presidents and 6 co-opted members</p>			
2006	2006	2006 Early 2006: MSF Hong Kong marketing research in China	2006	2006 February: Amsterdam Group presidents' joint statement agreeing on principles of basic framework to ensure operational co-ownership	2006

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<p data-bbox="151 295 363 421">8-10 March: La Mancha conference in Luxembourg</p> <p data-bbox="151 1473 363 1953">24-25 June: IC meeting: <ul style="list-style-type: none"> •Deadlines to MSF Greece to comply with requirements for reintegration. •Endorsement of La Mancha Agreement •Working groups on how to implement agreement's key recommendations </p> <p data-bbox="151 1989 363 2094">19 July: Christophe Fournier elected IC president</p>	<p data-bbox="368 1064 587 1438">12 May: MSF France board green light to create GUPA (Guichet Unique du Pôle Associatif/one-stop shop for associative integration) and its 'site asso' website</p>	<p data-bbox="592 459 810 705">17 March: MSF Belgium board meeting: Outcomes of assessment on opening of MSF entity in South Africa</p>			<p data-bbox="1262 743 1477 1025">8 April: MSF Spain and MSF Greece boards agree on proposal for Operational Centre Barcelona (OCBA) basic structure</p>

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<p>25 September: ICB meeting: New terms of reference for International Secretary General position</p>	<p>18 November: OCP 4 boards and executive teams agree on:</p> <ul style="list-style-type: none"> •Operations and management teams and boards to meet in the course of a year for key decision-making on operational orientations and resources. •Director of operations to be appointed and evaluated by 4 general directors 	<p>22 September: MSF Hong Kong plan to open office in Guangzhou, South of China</p>	<p>December: MSF Switzerland's board and executive committee endorse creation of Operational Centre Geneva (OCG):</p> <ul style="list-style-type: none"> •Based on primary partnership with MSF Austria •Secondary partnerships set up with MSF USA and MSF Australia and informally included in OCG 		

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<p>2-3 December: IC meeting: <ul style="list-style-type: none"> •Christophe Fournier takes up position as IC president •Associative governance working group to assess roles and responsibilities of associative platforms and on ways to deal with non-binding decisions of IC •Priorities for implementation of La Mancha Agreement •IC, meeting as a GA: MSF International revised statutes and approved first set of internal rules </p>				<p>16 December: MSF Holland extraordinary GA: Proposal to create OCA board and OCA management team endorsed</p>	
<p>2007</p> <p>13 January: Last requirement for reintegration of MSF Greece in MSF movement fulfilled with International debate in Athens on 'Kosovo crisis' that led to MSF Greece exclusion</p>	<p>2007</p>	<p>2007 First MSF Brazil informal GA</p> <p>19-20 January: OCB board meeting:</p>	<p>2007</p>	<p>2007 January: OCA operational cell in Toronto is set up</p>	<p>2007</p>

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<p>20-21 March: Joint EXCOM and ICB meeting:</p> <ul style="list-style-type: none"> •Working group to establish a 3-year controlled growth and redistribution plan •Presentation of 3 potential new entities: Turkey, South Africa, Africa Initiative •Rationale and criteria for creation and management within movement of new entities not based on operational sections/partner sections model 		<ul style="list-style-type: none"> •MSF Italy request for stronger delegation of power to sections in OCB decision-making process •Launch of review of OCB convention •Unanimous vote in favour of creating MSF entity in South Africa and appointment of temporary board <p>31 March: MSF Hong Kong board meeting: Agreement on associative membership to be granted to</p>	<p>2 February: MSF Switzerland board approves:</p> <ul style="list-style-type: none"> •Representation office in Turkey •Work on entity in Mexico approved 		

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<p>23-24 June: IC meeting:</p> <ul style="list-style-type: none"> •ICB and EXCOM recommendations on growth •Africa Initiative: <ul style="list-style-type: none"> o To move forward, providing clarification of objectives o No right to use MSF name o OCA asked to find a way to link Africa Initiative to their association •ICB working group and EXDIR tasked with developing international financial architecture within more comprehensive sharing of resources proposal •Report on Access to Associative Life for National Staff' observations and 		<p>Chinese national staff</p> <p>Second Semester: Debate by national boards and OCB board on possible 'functional split' between MSF Belgium and OCB</p>			<p>14 April: MSF Spain Board meeting: Executive agreement to create OCBA approved</p>

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<p>recommendations endorsed</p> <p>September: Christopher Stokes takes up duties as International secretary general</p>		<p>July: MSF Hong Kong opens 'antenna' in Guangzhou in China</p>	<p>19 October: MSF Switzerland and MSF Austria first discussion on OCG operational plan for 2008-2011</p>	<p>7-8 July: OCA Council and OCA MT to implement revision of OCA model to remove tensions</p> <p>28-29 September:</p> <ul style="list-style-type: none"> •OCA management team informs OCA council they are not able to continue working together •Launch of process to develop a common vision •MSF UK allowed by OCA to open office in Ireland <p>5 October: MSF UK board to mentor 'Africa Initiative'</p> <p>November: MSF Canada general director withdrew from OCA management team, in order to protect herself from the 'unhealthy environment' of a 'dysfunctional,</p>	

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<p>1-2 December: IC meeting: •Resolution on Reproductive health care and termination of pregnancy is poorly implemented. •Framework for a management of the MSF movement growth' proposed by Executive/ Associative working group on growth is endorsed •Principle of shared cap on growth set at 8% yearly as an average over 4 years at sectional level is approved.</p>	<p>16 November: OCP joint board meeting: •Endorsement of OCP partnership agreement •Broad operational directions and strategies for operational annual plan and budget now defined by joint board of directors</p> <p>November/ December: As a result of MSF France internal crisis: •Resignation of GD and Dirop •President to resign in June 2008</p>			<p><i>energy-taking' OCA management team</i></p>	

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<p>Temporary moratorium on initiatives for new entities opening and temporary freeze on any significant development in existing new entities until June 2008</p>					
<p>2008</p> <p>18 March: IC meeting: Resignations of: •Anneli Erikson from IC vice-president position Christopher Stokes from International Secretary General position</p> <p>May: Kris Torgeson takes up position as International Secretary General</p>	<p>2008</p>	<p>2008</p> <p>14-15 March: OCB board meeting: •Agreement on creation of 'OCB associative gathering' open to members of all OCB associations •Voting rights limited to some members of OCB associations</p>	<p>2008</p> <p>16 May: MSF Switzerland GA: Vote in favour of creation of OCG congress</p>	<p>2008</p> <p>January: MSF Canada GD back in OCA MT</p>	<p>2008</p>

MSF Movement International	Paris Group/OCP	Brussels Group/OCG	Geneva Group/OCG	Amsterdam Group/OCA	Barcelona- Athens Group/OCBA
<p>28-29 June: IC meeting: •Reinhard Dorflinger elected Vice-president •Most recommendations by ICB/EXDIR working group on new entities endorsed. •MSF South Africa, MSF Brazil and UAE entities endorsed as branch offices of MSF movement •MSF India, Kenya, Mexico, Turkey not recognised as branch offices •Entities in Ireland, Czech Republic and Argentina to be kept under a freeze •IC commitment to:</p> <ul style="list-style-type: none"> ◦ Establish a task force to engage actively in the reflection and action on MSF associative development ◦ Engage in reflection on MSF International governance ◦ Set up a process for review of the 19 sections 		<p>June: New OCB governance structure endorsed by all OCB associations' GAs</p> <p>7-8 November: First OCB gathering</p>		<p>11 September: OCA council manifesto on 'Culture & Values' of OCA</p>	

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<p>28-30 November: IC meeting: <ul style="list-style-type: none"> •New working group on governance •MSF association presidents should have a medical background. •Inclusion in MSF International's internal rules of opening of some IC meetings' sessions to MSF associative members. •Associative task. force asked to work on: <ul style="list-style-type: none"> o Definition of a meaningful membership o Possible involvement of new associative initiatives in movement's associative life o Idea of an international membership </p>					
<p>2009 29 February: ICB/EXDIR working group, tasked with: <ul style="list-style-type: none"> •Working on strengthening current governance platforms •Proposing new models of MSF associative and executive governance </p>	2009	2009	2009	<p>2009</p> <p>April: Field associative debates in India: Motion calling for MSF sections and operational</p>	2009

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<p>26 June: IC meeting: •Review of the 19 sections •Setting up of 3 standing committees: medical, financial and associative. •New ToRs for IC and ICB •Working group to propose alternative executive and associative model for MSF movement •Africa Initiative to present clearer objectives</p> <p>23 September: Governance reform kick-off meeting: •ICB, executive committee and operational directors to define objectives and criteria for process •Proposal to create International GA (IGA) and International Board (IB)</p> <p>1 December: RIOD presents major operational</p>		<p>22 May: MSF South Africa first official GA</p> <p>September: A study recommends not opening MSF office in China</p>		<p>centres to encourage development of MSF India trust to become an active member of the movement by the 2010 FADS</p> <p>December: 'Africa Initiative': •Becomes MSF East African</p>	

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<p>principles considered to be addressed by any new governance structure</p> <p>11-13 December IC meeting:</p> <ul style="list-style-type: none"> • Unni Karunakara elected MSF International Council president • Resolutions framing Governance Reform Process • Branch office status refused to MSF offices in Argentina, Czech Republic, Ireland and Mexico • Delegate office status granted to MSF branch office in South Africa 				<p>Association (EAA)</p> <ul style="list-style-type: none"> • To be supported by MSF UK in setting up association • To be hosted by OCBA in Nairobi Office • To be financially supported by the IC 	
<p>2010</p> <p>20 January: ICB green light to complete fund-raising test in Mexico</p> <p>11-12 March: Castelldefels conference on MSF governance reform</p>	<p>2010</p>	<p>2010</p> <p>8-9 January: OCB board gives observer seat to MSF South Africa president and voting rights at OCB Gathering to MSF South Africa associative members</p>	<p>2010</p>	<p>2010</p>	<p>2010</p>

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<p>12 March: EXCOM meeting: Endorsement of Inter-OCs Operational Agreement worked out during the Castelldefels conference</p> <p>25-27 June: IC meeting: •Agreement to create MoUs for several new entities candidates to branch office status •Revision of MSF International Statutes for compliance with reform outcomes. •Membership criteria for Movement Wide Association (MWA) of individual members and modalities of representation at IGA</p>				<p>March: Field associative debates in India: Motion requesting <i>'General assemblies of operational centres to support creation of a regional association in India'</i></p> <p>28 June: OCA Council meeting: •Discussion on how to adapt Council's structure next strategic plan. •MSF Holland</p>	

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<p>10-12 December: IC meeting: •Future IGA to admit EAA as MSF International institutional member •MWA to be incorporated into MSF International Statutes as constituency of individual members with 2 seats at IGA</p>				<p>highlights that the fact that OCA council is accountable to no one creates a legal and organisational issue. •MSF Holland to develop strategy and set up office for MSF India trust</p> <p>13-14 December: MSF East African Association (EAA) granted with a non-voting seat at OCA council</p>	
<p>2011</p> <p>17 February: ICB meeting: MSF legal director</p>	<p>2011</p> <p>Setting up of common associative web portal for OCP</p>	<p>2011</p>	<p>2011</p>	<p>2011</p> <p>February: •OCA operation platform</p>	<p>2011</p> <p>23 January: OCBA board supports creation of MSF association for whole Latin America, based in Argentina</p>

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<p>and presidents of operational sections express concerns about:</p> <ul style="list-style-type: none"> •lack of evidence of centrality of operations in proposed statutes •Inclusion criteria for new associations in the IGA <p>10 March: ICB meeting: MWA's 2 seats at IGA questioned by MSF Belgium and MSF France</p> <p>24-26 June: IC meeting: •New statutes of the 'Médecins Sans Frontières International' association unanimously approved</p> <ul style="list-style-type: none"> •EXDIR conclusions and ICB recommendations regarding proposal on executive governance endorsed, including new executive committee, to be counterpart and accountable to International Board. •Concerns about inter-OC agreement no longer being an 				<p>recommendation to relocate Toronto-based operational cell</p> <ul style="list-style-type: none"> •MSF UK and MSF Canada GDs opposition <p>8-9 april: OCA council challenges Toronto-based operational cell's relocation</p>	

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<p>objective and EXCOM requested to develop proposal about a way forward</p> <p>16-18 December: First MSF</p>	<p>November:</p> <ul style="list-style-type: none"> •11th version of OCP MoU defining both executive and associative governance endorsed •Group Committee composed of 3 members from each board, in charge of voting annual and strategic plans and budgets and of following up group's evolution •4 general directors' platform to manage the group executive governance 	<p>2nd Semester: Voting rights at OCB gathering to all OCB associative members of 7 associations</p>		<p>8 August: MSF Canada withdrawal from OCA executive platforms</p> <p>1 October: MSF Canada withdraws from OCA primary partnership but maintains participation and contribution to OCA</p>	

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<p>International General Assembly (IGA):</p> <ul style="list-style-type: none"> •MSF Brazil, MSF East Africa, MSF Latin America and MSF South Africa associations endorsed as MSF institutional members •Election of 6 members of new International Board (IB) 					