

# MSF International Financial Report

31/12/2004



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# MSF Missions around the World



- |                                       |                       |  |                          |
|---------------------------------------|-----------------------|--|--------------------------|
| 1 Afghanistan                         | 23 Dominican Republic | 46 Luxembourg  | 68 Sierra Leone          |
| 2 Angola                              | 24 Ecuador            | 47 Madagascar  | 69 Somalia               |
| 3 Armenia                             | 25 El Salvador        | 48 Malawi  | 70 South Africa          |
| 4 Bangladesh                          | 26 Ethiopia           | 49 Malaysia  | 71 Spain                 |
| 5 Belgium                             | 27 France             | 50 Mali  | 72 Sri Lanka             |
| 6 Benin                               | 28 Georgia            | 51 Mauritania  | 73 Sudan                 |
| 7 Bolivia                             | 29 Guatemala          | 52 Mexico  | 74 Sweden                |
| 8 Brazil                              | 30 Guinea             | 53 Morocco   | 75 Switzerland           |
| 9 Bulgaria                            | 31 Guinea-Bissau      | 54 Mozambique  | 76 Tanzania              |
| 10 Burkina Faso                       | 32 Haiti              | 55 Myanmar   | 77 Thailand              |
| 11 Burundi                            | 33 Honduras           | 56 Nepal   | 78 Tibet                 |
| 12 Cambodia                           | 34 India              | 57 Nicaragua   | 79 Turkey                |
| 13 Cameroon                           | 35 Indonesia          | 58 Niger   | 80 Turkmenistan          |
| 14 Central African Republic           | 36 Iran               | 59 Nigeria   | 81 Uganda                |
| 15 Chad                               | 37 Iraq               | 60 Pakistan  | 82 Ukraine               |
| 16 Chechnya / Ingushetia / Dagestan   | 38 Italy              | 61 Palestinian territories                           | 83 United Kingdom        |
| 17 China                              | 39 Ivory Coast        | 62 Peru  | 84 Uzbekistan            |
| 18 Colombia                           | 40 Japan              | 63 Philippines                                       | 85 Venezuela             |
| 19 Democratic Republic of Congo (DRC) | 41 Kenya              | 64 Romania   | 86 Zambia                |
| 20 Republic of Congo                  | 42 Korea, North       | 65 Russia excluding Chechnya / Ingushetia / Dagestan | 87 Zimbabwe              |
| 21 Costa Rica                         | 43 Kyrgyzstan         | 66 Rwanda  | 88 Asia tsunami disaster |
| 22 Denmark                            | 44 Laos               | 67 Serbia and Montenegro                             |                          |
|                                       | 45 Liberia            |  |                          |

# Activity and Financial Report

## For the year ended 31 December 2004

This report is presented along with the financial statements of the organisation for the year ended 31 December 2004. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements.

### Objects & Policies

Médecins Sans Frontières (MSF) is an international non-governmental medical-humanitarian organisation. We provide independent medical relief to victims of war, disasters, epidemics and other catastrophes in over 70 countries around the world. We strive to provide assistance to those who need it most, regardless of ethnic origin, religion or political affiliation. To get access to and care for the most vulnerable, MSF's operational policies must remain scrupulously independent of governments, as well as religious and economic powers. We rely on private individuals for the majority of our funding. In the field, we conduct our own assessments, manage projects directly and monitor the impact of our assistance. We also campaign for improved access to medicines for the most vulnerable groups and fund research into the development of drugs for neglected diseases.

MSF is a voluntary organisation. Each year about 2,500 doctors, nurses, logistics specialists and engineers of all nationalities leave on field assignments to join around 22,000 staff in the countries of assistance.

### Organisational Structure

Initially founded in Paris in 1971, MSF has become an international organisation with nineteen sections throughout the world. Each section is an association. Twice a year the president of each section attends the MSF International Council, which is an association, registered in Switzerland. This Council has, amongst others, the responsibility to promote accountability and transparency within the MSF movement; These accounts are a reflection of that responsibility and reflect the financial situation of the movement as a whole. It should be noted that the financial accounts include 18 sections rather than 19 sections as MSF Greece rejoined the movement in January 2005. All those working with MSF agree to abide by the principles of the International Charter of MSF as follows:

### The charter of Médecins sans Frontières

Médecins Sans Frontières is a private international association. The association is made up mainly of doctors and health sector workers and is also open to all other professions which might help in achieving its aims. All of its members agree to honour the following principles:

- **Médecins Sans Frontières provides assistance to populations in distress, to victims of natural or man-made disasters and to victims of armed conflict. They do so irrespective of race religion, creed or political convictions.**
- **Médecins Sans Frontières observes neutrality and impartiality in the name of universal medical ethics and the right to humanitarian assistance and claims full and unhindered freedom in the exercise of its functions.**
- **Members undertake to respect their professional code of ethics and to maintain complete independence from all political, economic or religious powers.**
- **As volunteers, members understand the risks and dangers of the missions they carry out and make no claim for themselves or their assigns for any form of compensation other than that which the association might be able to afford them.**

### The Year in Review

On 26 December 2004 shortly after a tsunami ravaged the coasts of South Asia, leaving more than 300,000 people dead and thousands more injured and homeless, more than 200 MSF international volunteers and hundreds of national staff rushed to the hardest-hit areas, especially Indonesia and Sri Lanka. Within 72 hours, our first teams began working in conjunction with national efforts to provide emergency relief to thousands of people affected by the disaster. MSF's response included providing medical staff and materials to existing health facilities, running mobile clinics where no health care was available, setting up emergency water and sanitation systems where displaced people were gathering, distributing essential relief items, and once initial medical needs had been met, giving psychosocial assistance to those traumatized by the event and its consequences.

### Its supporters guaranteed MSF's independence

In sharp contrast to virtually every other catastrophe that humanitarian organizations addressed in the past year, the tsunami generated an exceptional outpouring of goodwill, solidarity and generosity on an international level. Less than a week after the tsunami, MSF estimated that it had received more than sufficient funds for its foreseen emergency medical activities in the region and asked donors instead to contribute to our work in other emergencies. This – at the time – radical stance is an illustration of our understanding of financial transparency and our own particular role in this type of crisis. MSF also approached its donors worldwide to request their permission to use their donations in other crisis situations such as Niger, Somalia, Columbia or the Democratic Republic of the Congo (DRC), where huge numbers of people continue to suffer year after year in deafening silence. Our supporters were overwhelmingly positive giving us the resources to respond quickly and effectively to crises during 2005. It is the ongoing support of thousands of individuals that makes it possible for MSF to assess needs and provide medical relief within hours of a disaster or a crisis. MSF can start working without having to wait for the international community to wake up to the crisis or for institutional donors to release funds. Thanks to its supporters, MSF can retain its independence and intervene when and where our assistance is most needed. This impartiality and independence of analysis and action are crucial elements of MSF's identity that must be upheld despite the changing landscape of humanitarian aid.

### Assisting those in conflict zones

One conflict in which MSF's neutrality has been so crucial is in the DRC, where, for the majority of the people, the so-called transition from war to peace remained little more than a mirage during 2004. Thousands continued to die from treatable diseases such as malaria and measles. Violence continued to flare, trapping those living in the provinces of Ituri, North and South Kivu and Katanga. For example in Bunia, Ituri surgeons operated on adults and children who had survived gunshot wounds, machete attacks, burns and sexual violence and the multi-disciplinary team has cared for over 1000 women who have been raped, an horrific side effect of the prevailing situation. Elsewhere in the DRC, MSF teams provided hospital and basic care to local populations and people displaced by violence. Their activities spanned from giving nutritional and medical assistance to malnourished children to providing psychological counselling to victims of war. In Colombia, people have been forced for decades to live amid violent confrontations among government forces, paramilitary groups and armed guerrillas, which have terrorized and targeted civilians in both rural and urban areas. In its projects around the country, MSF tries to alleviate some of the suffering by bringing medical services, including psychological care, to vulnerable and displaced civilians. Similarly, in the Haitian

capital of Port au Prince, civilians have also been caught in the crossfire of political and criminal violence that has wracked their city in waves since September 2004. While living conditions in several of the poorest neighbourhoods deteriorate and brutal attacks intensify, the number of people who have been injured by violent acts – and who have received emergency medical and surgical care from MSF – continues to grow.

### Calling attention to Darfur's ongoing violence

Today, approximately two years after violence broke out in Sudan's western region of Darfur, the conflict has faded from the media. But the terror it inflicts on civilians remains ever-present. Many of those gathered in camps within Sudan or just across the border in eastern Chad see no end in sight to their plight, and repeated village burnings, sexual violence and attacks have made returning home an unrealistic option for most. Yet the camps or villages in which they have gathered are far from secure. People living in these areas continue to be subjected to repeated aggression and recurring displacement. From a slow and difficult start MSF expanded its assistance from a small team overwhelmed by the needs of a camp of 80,000 people to assisting more than one million people who were forced to flee their homes or were otherwise affected by the violence and its consequences.

In addition to the medical care provided, MSF spoke out on a number of occasions, including before the UN Security Council, on what our teams have witnessed in Darfur. MSF described both the inadequate a slow humanitarian response, as well as the active obstruction by the Sudanese government throughout the year, and published data reflecting the high mortality and suffering experienced by the people of Darfur, both as they escaped the destruction of their villages and, once they arrived in and around the camps. These descriptions have both personal and institutional risks, but our volunteers see it as a responsibility to make people and governments aware of the abuses they witness. To remain silent is unacceptable and impossible.

### Promoting better care for those with neglected diseases

Every day, in countries around the world, MSF confronts another form of violence that touches millions. Patients living with diseases such as malaria, tuberculosis (TB), HIV/AIDS, sleeping sickness and Chagas disease, to name only a few, die simply because the medicines needed to treat them are not available in sufficient quantities, are too expensive or do not even exist. Currently, there is little evidence of urgency to increase the supply of crucial medicines, find new treatments or develop better diagnostic tools for classic killers such as malaria. In recent years, there has been a timid resurgence of research on these diseases, however, considering the decades of neglect, these improvements are precarious and disproportionately minor for patients awaiting diagnosis and treatment today. While MSF and many others have shown that it is possible to

# Financial Report

treat HIV-positive adults – even those living in very resource-poor settings – the same has not been true for the disease’s youngest victims. Today our efforts to treat children infected with HIV/AIDS are severely hampered by a lack of appropriate drug formulations and diagnostic tools. The HIV tests currently available in developing countries do not work in infants younger than 18 months old. Half of all children with AIDS never reach their second birthdays. Despite the fact that MSF is now successfully treating more than 30,000 patients in 27 countries, our field teams are forced to devise makeshift solutions, such as breaking adult pills in two or struggling to get young children to swallow syrups frequently, to treat them. For HIV/AIDS patients who are also infected with TB (the most common opportunistic infection accompanying HIV/AIDS), the obstacles are just as high. Problems in diagnosing TB, high pill loads, drug interactions, and the lack of coordinated care are some of the difficulties facing our medical teams in various countries, especially in parts of southern Africa, where both diseases kill thousands every year. However it is now clear that it is possible to successfully integrate HIV/AIDS and TB care. In countries such as South Africa, some important headway has enabled extremely ill patients to regain their health and restart their lives.

## Fulfilling our commitments

Whether caring for an HIV/AIDS patient co-infected with TB, a gunshot victim in DRC or Haiti, or a malnourished child in Niger whose family is unable to pay for food or medical assistance, MSF continues to strive to bring medical assistance to those who most need it. Yet our ability to gain access to people in need is challenged by the abuse of humanitarian symbols for political purposes, and the concurrent violence against humanitarian aid workers themselves. Discourse concerning the responsibility of states in respecting the role of impartial humanitarian action and the need for action based on principles has led to MSF being accused at times of being “old fashioned” and even extremist for reaffirming its basic principles in an evolving world. However, it is the use of these very principles to interpret and respond to a changing environment that allows us to carry out pragmatic actions under such conditions. The challenge is the merging of principles and pragmatism in many different contexts and different ways. In the end, we have one goal in mind: to provide medical assistance to those who need it, whatever the circumstances.

## Combined Accounts 2004

MSF is pleased to present its first set of audited combined financial accounts. The combined accounts present an aggregation of financial statements of 18 MSF sections worldwide together with the financial statements of 12 satellite organisations. The financial accounts provide both a view of MSF’s work internationally and also a means of transparency and accountability.

MSF has long desired to produce complete audited combined accounts for all its international operations in an effort to increase transparency and accountability to the populations for whom we work, for donors and volunteers alike.

Combining the audited accounts of all the MSF sections and satellites has been a challenge and we are grateful to all those involved in completing this project.

## Income

2004 saw an increase in income for MSF internationally. MSF received an increase in income of € 76 million, an increase of 19.9% on 2003. MSF’s total income for the year 2004 was € 458 million. We would like to take this opportunity to most sincerely thank all our donors for their continued support without whom we would be unable to work for the populations, which we serve.

## Expenditure

Having outlined the funds available to MSF in 2004, the combined accounts also show the disbursements of those funds. The total expenditure in 2004 was € 421 million. This expenditure can be broken down into two main categories being social mission and other expenses. The table below breaks down these categories further and allocates expenditure accordingly.

	2004 M €	2003 M €
<b>Expenditure Social mission</b>		
Programs	277	248
Headquarters program support	44	38
Témoignage/awareness raising	15	14
Other humanitarian activities	8	8
<b>Total social mission</b>	<b>344</b>	<b>308</b>
<b>Other expenses</b>		
Fundraising	49	43
Management, general and administration	28	24
<b>*Total other expenses</b>	<b>77</b>	<b>67</b>

\*(There was also a payment of income tax € 49k 2004 and € 47k 2003)

The result of the above is that MSF’s total expenditure 2004 is represented by 82% spent on social mission and 18% other expenses.

## Tsunami Related Donations – Ten months financial overview

The Asian Tsunami on the 26th December 2004, led to an enormous response from the general public worldwide. As this report is written, the first anniversary of the Tsunami is imminent and hopefully the review below will be helpful. In an extraordinary outpouring of support, MSF sections worldwide received € 110 million in donations to provide emergency relief to people affected by the tsunami. By the end of September 2005, MSF had spent € 22 million on tsunami-related operations in South Asia. In total the organisation will most likely spend € 24.3 million for activities in the regions affected by the tsunami in 2004 and 2005. The 2004 financial statements include € 2 million of Tsunami related donations; the balance will be reflected in the 2005 accounts.

The generosity of hundreds of thousands of MSF donors worldwide made it possible for MSF teams to begin assessing the needs and providing medical relief in the most-affected areas of Indonesia, Sri Lanka, Thailand, and other countries within 48 hours of the disaster.

Less than a week after the tsunami, estimating that we had already received sufficient funds for our foreseen emergency activities, MSF began asking donors to stop giving donations for MSF’s response to this particular emergency. Instead they were encouraged to support our work providing medical care in other emergencies and ongoing conflicts such as DR Congo, Somalia or the Darfur region of Sudan.

MSF Operational Budget Tsunami	M €
• India	0.61
• Indonesia	19.44
• Malaysia	0.03
• Sri Lanka	4.10
• Thailand	0.11
<b>Total</b>	<b>24.29</b>
<b>MSF Expenses (end of September)</b>	
	<b>M €</b>
• India	0.47
• Indonesia	17.35
• Malaysia	0.03
• Sri Lanka	4.15
• Thailand	0.09
<b>Total</b>	<b>22.09</b>

MSF offices around the world also began contacting individuals requesting their permission to use their funds to support MSF’s work in emergencies elsewhere in the world. This process is still ongoing, but so far an overwhelming majority of the donors has accepted that we use their donations elsewhere. At the end of October, 70% of the funds initially received for the emergency can be used to support MSF’s other emergency programs around the world such as in Niger and Pakistan today. MSF seeks to derestrict a further 7% of the donations and 1% has been refunded on request.

MSF is extremely grateful for the unprecedented surge of spontaneous donations we received following the tsunami disaster and will continue to use this money to provide medical and psychosocial care in the regions affected by the tsunami. At the same time, we are heartened by the trust our supporters have placed in us in allowing us to use their funds where they are needed most. We believe that being open and transparent with our donors about how we use their funds is essential, as it is their support that allows us to alleviate the suffering of the most vulnerable in the worst conflicts and disasters around the world.

**Rowan Gillies**

*President, MSF International Council*

Fundraising situation (*)	M €	%
• Funds collected	110.2	100.0
<i>of which:</i>		
• Funds derestricted or re-directed to other crises	76.8	69.7
• Funds reimbursed	1.3	1.1
• Remaining restricted funds	32.2	29.2
<i>of which:</i>		
• Remaining derestriction target	7.9	7.2
• Funds budgeted for Tsunami operations 2004/2005	24.3	22.0

\* exchange rates used: end of October 2005

### Year ended 31st December 2004

We have audited the accompanying international combined balance sheet of Médecins sans Frontières Movement as of 31st December 2004, and the related international combined statements of income, changes in equity and cash flows for the year then ended. These international combined financial statements are the responsibility of the Movement's management. Our responsibility is to express an opinion on these international combined financial statements based on our audit.

We conducted our audit in accordance with International Standards on Auditing. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

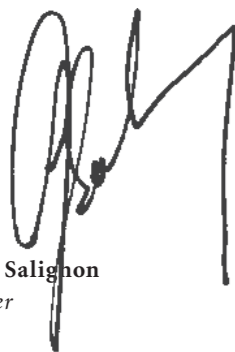
Based on our audit, nothing has come to our attention that causes us to believe that the accompanying international combined financial statements set up in accordance with Médecins sans Frontières accounting policies do not present fairly, in all material respects the financial position of the Movement as of 31st December 2004, and of the results of its operations and its cash flows for the year ended.

Without qualifying our opinion we draw attention to the following points:

- the international combined financial statements as of 31st December 2004 present non audited figures for the year ended 31 December 2003;
- the note 1 – Significant Accounting Policies – to the international combined financial statements present the main deviations from the International Financial Reporting Standards and SIC interpretations in the Médecins sans Frontières accounting policies.

Paris La Défense, November the 7th 2005

KPMG Audit  
Département de KPMG S.A.



Gilles Salignon  
Partner

# Statement of financial position

In thousand euro

	Notes	2004	2003
Intangible assets - Net	2.1	451	367
Property, plant & equipment - Net	2.2	28.610	28.670
Financial assets - Net	2.3	2.674	2.573
<b>Non-current assets - Net</b>		<b>31.736</b>	<b>31.610</b>
Inventories - Net	2.4	12.283	11.097
Grants receivable - Net	2.5	39.324	28.477
Contributions receivable - Net	2.6	30.068	5.463
Other receivables - Net	2.7	4.144	7.659
Other assets	2.8	5.339	4.152
Cash & equivalents	2.9	201.805	163.675
<b>Current assets - Net</b>		<b>292.965</b>	<b>220.523</b>
<b>Total assets - Net</b>		<b>324.700</b>	<b>252.133</b>
Permanently restricted funds		2.837	5.675
Unrestricted funds		236.645	199.635
Other retained earnings and equities		-3.707	-2.398
<b>Retained earnings and equities</b>	<b>2.14</b>	<b>235.776</b>	<b>202.912</b>
Provisions and contingent liabilities	2.10	2.954	2.151
Financial debts	2.11	4.681	4.994
Accounts payable and accrued expenses	2.12	34.574	33.596
Deferred income	2.13	46.652	8.437
Overdrafts		62	44
<b>Liabilities</b>		<b>88.924</b>	<b>49.222</b>
<b>Total liabilities and retained earnings</b>		<b>324.700</b>	<b>252.133</b>

# Statement of financial activities

In thousand euro

	Notes	Unrestricted	Restricted	Total 2004	Total 2003
Individuals	3.1.1/4.2.1	280.865	15.149	296.014	251.103
Private institutions	3.1.1/4.2.1	33.459	13.364	46.823	37.211
<b>Private Income</b>		<b>314.323</b>	<b>28.513</b>	<b>342.837</b>	<b>288.313</b>
<b>Public institutional income</b>	<b>3.1.2/4.2.2</b>	<b>209</b>	<b>102.681</b>	<b>102.890</b>	<b>77.618</b>
<b>Other income</b>	<b>3.1.3/4.2.1</b>	<b>12.314</b>	<b>87</b>	<b>12.401</b>	<b>15.935</b>
<b>Total Income</b>		<b>326.847</b>	<b>131.282</b>	<b>458.128</b>	<b>381.866</b>
Programs	3.2/4.2.3	152.193	125.126	277.319	247.967
Headquarters program support	3.2	40.231	3.903	44.134	37.950
Témoignage / Awareness raising	3.2	14.080	393	14.473	14.342
Other humanitarian activities	3.2	7.654	288	7.942	8.002
<b>Social mission</b>		<b>214.157</b>	<b>129.710</b>	<b>343.867</b>	<b>308.261</b>
Fundraising	3.2	47.935	1.282	49.217	42.957
Management, general and administration	3.2	27.639	316	27.955	23.800
Income tax	3.2	49	-	49	47
<b>Other expenses</b>		<b>75.623</b>	<b>1.597</b>	<b>77.220</b>	<b>66.804</b>
<b>Total Expenditure</b>		<b>289.780</b>	<b>131.307</b>	<b>421.087</b>	<b>375.065</b>
<b>Net exchange gains/losses unrealized &amp; realized</b>		<b>-2.873</b>	<b>27</b>	<b>-2.846</b>	<b>-7.202</b>
<b>Surplus/(deficit)</b>		<b>34.194</b>	<b>2</b>	<b>34.195</b>	<b>-400</b>

# Statement of functional expenses

In thousand euro

Nature of expenses	Programs	Social mission				Total Social mission
		Headquarters program support	Témoignage / Awareness raising	Other humanitarian activities		
Personnel costs	125.507	31.296	6.403	786	163.992	
Travel and transportation	49.377	2.188	795	727	53.087	
Medical and nutrition	58.270	-3	1	1.775	60.042	
Logistics and sanitation	16.397	76	-1	680	17.152	
Professional services	1.658	885	716	18	3.277	
Communications	6.884	1.122	923	22	8.951	
Publications	-	79	1.108	16	1.203	
Promotional expenses	-	156	3.065	-	3.221	
Office expenses	10.503	4.780	1.101	92	16.477	
Taxes	447	90	7	1	546	
Private grants	1.097	7	30	3.775	4.908	
Public institutional grants	-	-	-	-	-	
Financial expenses	617	464	8	4	1.094	
Others	6.562	1.095	80	28	7.766	
Depreciation	-	1.898	237	17	2.152	
<b>Total</b>	<b>277.319</b>	<b>44.134</b>	<b>14.473</b>	<b>7.942</b>	<b>343.867</b>	

Nature of expenses	Fundraising	Other expenses			Total 2004	Total 2003
		Management, general and administration	Income tax	Total Other expenses		
Personnel costs	6.440	14.280	-	20.720	184.712	163.074
Travel and transportation	341	1.263	-	1.605	54.691	50.046
Medical and nutrition	4	1	-	5	60.047	49.700
Logistics and sanitation	1	-	-	1	17.153	18.863
Professional services	2.651	2.390	-	5.041	8.318	7.665
Communications	7.607	478	-	8.085	17.035	17.248
Publications	3.177	329	-	3.506	4.709	4.326
Promotional expenses	25.735	413	-	26.148	29.369	23.905
Office expenses	1.933	2.137	-	4.069	20.546	19.845
Taxes	22	41	49	112	657	1.652
Private grants	1	14	-	16	4.924	3.060
Public institutional grants	-	-	-	-	-	-
Financial expenses	767	1.858	-	2.625	3.719	2.465
Others	234	3.768	-	4.002	11.768	9.578
Depreciation	304	982	-	1.286	3.438	3.639
<b>Total</b>	<b>49.217</b>	<b>27.955</b>	<b>49</b>	<b>77.220</b>	<b>421.087</b>	<b>375.065</b>

# Statement of cash flows

In thousand euro

## Cash flows from humanitarian and functioning activities

	2004	2003
<b>1. Cash flows from private donors</b>	<b>351.366</b>	<b>286.626</b>
• Private income	342.837	288.313
<i>Elimination of expenses and income with no impact on cash flows or not related to humanitarian and functioning activities</i>		
• Permanently restricted contributions and income	-1	-597
<i>Variation in working capital requirements</i>		
• Change in receivables from private donors	-26.734	1.584
• Change in deferred income on private grants	-831	-2.533
• Change in unspent temporarily restricted funds	36.096	-141
<b>2. Cash flows from public institutional agencies</b>	<b>94.255</b>	<b>76.997</b>
• Public institutional income	102.890	77.618
<i>Variation in working capital requirements</i>		
• Change in public institutional assets	-10.159	-1.459
• Change in public institutional liabilities	1.524	838
<b>3. Others cash flows from humanitarian and functioning activities</b>	<b>-403.905</b>	<b>-356.170</b>
• Other income	12.401	15.935
• Social mission expenditure	-343.867	-308.261
• Others expenses	-77.220	-66.804
<i>Elimination of expenses and income with no impact on cash flows or not related to humanitarian and functioning activities</i>		
• Permanently restricted contributions and income	0	0
• Depreciation, amortization, provisions	3.713	3.063
• Write-off of non-current assets	72	2.819
• Proceeds on disposals of non-currents assets	-456	-
• Investment subsidies as income	-92	-52
• Gains/losses resulting from financial assets and debts	-2.316	-2.798
<i>Variation in working capital requirements</i>		
• Change in other receivables and current assets	1.395	-2.578
• Change in other current liabilities	2.464	2.507
<b>Net cash provided by/(used for) humanitarian and functioning activities (A) = 1+2+3</b>	<b>41.716</b>	<b>7.453</b>
<b>Cash flows from investing activities</b>		
Investments in non-current assets	-3.653	-10.278
Proceeds on disposals of non-currents assets	456	-
Investment subsidies as income	92	52
Change in investment subsidies liabilities	1.091	521
<b>Net cash provided by/(used for) investing activities (B)</b>	<b>-2.015</b>	<b>-9.705</b>
<b>Cash flows from financing activities</b>		
Permanently restricted contributions and income	2	597
Gains/losses resulting from financial assets and debts	2.316	2.798
Change in financial debts	-313	-332
Change in capital	0	0
<b>Net cash provided by/ (used for) financing activities (C)</b>	<b>2.004</b>	<b>3.063</b>
Effect of exchange rate fluctuations (D)	-3.468	-11.209
Effect of changes in accounting principles and structure (E)	-118	-1.555
Effect of changes in combination's scope (F)		2.447
<b>Change in cash and equivalents (A+B+C+D+E+F)</b>	<b>38.118</b>	<b>-9.505</b>
<b>Opening cash and equivalents (G)</b>	<b>163.631</b>	<b>173.136</b>
<b>Closing cash and equivalents (A+B+C+D+E+F+G)</b>	<b>201.749</b>	<b>163.631</b>

# Statement of changes in retained earnings and equities

In thousand euro

	Notes	Opening	Surplus / Deficit	Change in subscribed capital	Assets revaluation	Foreign exchange gain / loss	Other movements	Total 2004
Permanently restricted funds	2.14	5.675	2			-	-2.839	2.837
Unrestricted funds	2.14	199.635	34.215		-	-	2.796	236.645
<b>Retained earnings</b>		<b>205.309</b>	<b>34.216</b>		-	-	<b>-43</b>	<b>239.482</b>
Capital for foundations		136		-		-	-	136
Combination adjustment		392	-21				104	475
Translation adjustment		-2.926				-1.392	-	-4.317
<b>Other retained earnings and equities</b>		<b>-2.398</b>	<b>-21</b>	-		<b>-1.392</b>	<b>104</b>	<b>-3.707</b>
<b>Total retained earnings and equities</b>		<b>202.912</b>	<b>34.195</b>	-	-	<b>-1.392</b>	<b>61</b>	<b>235.776</b>

# Notes to the financial statements

## Introduction

Médecins Sans Frontières (MSF) is an international humanitarian aid organisation that provides emergency medical assistance to populations in danger in more than 70 countries. In countries where health structures are insufficient or even non-existent, MSF collaborates with authorities such as the Ministry of Health to provide assistance. MSF works in rehabilitation of hospitals and dispensaries, vaccination programmes and water and sanitation projects. MSF also works in remote health care centres, slum areas and provides training of local personnel. All this is done with the objective of rebuilding health structures to acceptable levels.

In carrying out humanitarian assistance, MSF seeks also to raise awareness of crisis situations; MSF acts as a witness and will speak out, either in private or in public about the plight of populations in danger for whom MSF works. In doing so, MSF sets out to alleviate human suffering, to protect life and health and to restore and ensure respect for the human beings and their fundamental human rights.

It is part of MSF's work to address any violations of basic human rights encountered by field teams, violations perpetrated or sustained by political actors. It does so by confronting the responsible actors themselves, by putting pressure on them through mobilisation of the international community and by issuing information publicly. In order to prevent compromise or manipulation of MSF's relief activities, MSF maintains neutrality and independence from individual governments. The organisation also tries to ensure that the majority of funds raised for its work comes directly from contributions from the general public. In this way, MSF guarantees equal access to its humanitarian assistance.

MSF has been setting up emergency medical aid missions around the world since 1971.

Médecins Sans Frontières is a private, not-for-profit, international organization. It is comprised of 19 national sections in Australia, Austria, Belgium, Canada, Denmark, France, Germany, Holland, Hong Kong, Italy, Japan, Luxembourg, Norway, Spain, Sweden, Switzerland, the United Kingdom, the United States, and - since January 2005 - Greece, and an international office in Geneva. The search for efficiency has led MSF to create 12 specialized organizations - called "satellites" - in charge of specific activities such as humanitarian relief supplies, epidemiological and medical research studies, and research on humanitarian and social action. These satellites, considered as related parties to the sections include: Transfer in Belgium, MSF-Logistique, Epicentre, Fondation MSF, Etat d'Urgence Production, Urgence et Développement Alimentaire, MSF Assistance, SCI MSF, SCI Sabin in France, MSF-Luxembourg Etablissement d'Utilité Publique in Luxembourg, MSF Foundation Kikin in Japan, and MSF Enterprises Limited in the United Kingdom.

# 1 Significant accounting policies

A combination aggregates the financial statements of several separate entities without investment relationships into a single group whereas a consolidation collates different affiliates of a single parent entity in its financial statements.

All the previously listed entities are included in the combination perimeter. The resulting combined financial statements comprise:

- a statement of financial position,
- a statement of financial activities,
- a statement of functional expenses,
- a statement of cash-flows,
- a statement showing changes in retained earnings and equities,
- the notes to the financial statements.

The combined financial statements have been prepared in accordance with and comply with the MSF accounting standards.

Although the International Accounting Standards (IAS) - also called International Financial Reporting Standards (IFRS) - do not contain specific guidelines for not-for-profit and non-governmental organizations concerning the accounting treatment (of non-reciprocal transfers in particular) and the presentation of the financial statements, MSF accounting standards are in compliance with most of the IFRS as adopted by the International Standards Board (IASB) and interpretations issued by the Standing Interpretations Committee (SIC) of the IASB. Main deviations to the IFRS relate to IAS 17 (Leases) for the depreciation policy used, to IAS 19 (Employee Benefits) and to IAS 39 (Financial Instruments: Recognition and Measurement). 2004 is the first publication of MSF combined financial statements. In accordance with IAS/IFRS principles, the financial statements of the previous year are restated according to MSF standards for comparison purposes but have not been audited.

## 1.1 Basis of presentation

The financial statements are presented in euros, rounded to the nearest thousand. They are prepared on the historical costs convention, revaluated at their fair value, with the exception of tangible and intangible assets.

The financial statements have been prepared and presented according to the principles of fair presentation, accruals, matching, going concern, consistency and prudence. Figures are rounded and therefore may vary slightly from the amounts presented in other documents or may result in round-off addition differences.

## 1.2 Foreign currency translation

The combined statement of financial position is translated into euros at the year-end rate. The combined statement of financial activities and statement of functional expenses are con-

verted at the average rate for the current year. The main exchange rates compared to euro are the following:

	Closing Rate	Average Rate	Opening Rate	Average Rate Y-1
AUD	1,75	1,69	1,68	1,74
CAD	1,64	1,62	1,62	1,58
CHF	1,54	1,54	1,56	1,52
DKK	7,44	7,44	7,45	7,43
EUR	1,00	1,00	1	1
GBP	0,71	0,68	0,7	0,69
HKD	10,59	9,69	9,8	8,81
JPY	139,65	134,44	135,05	130,97
NOK	8,24	8,37	8,41	8
SEK	9,02	9,12	9,08	9,12
USD	1,36	1,24	1,26	1,13

## 1.3 Change in accounting policies

The 2004 financial statements do not contain any changes in accounting policies compared to 2003.

## 1.4 Intangible assets and property, plant and equipment

Intangible assets are recorded at historical value and depreciated on a straight-line basis over a 3-years period.

Property, plant and equipment are recorded at their acquisition cost, including incidental expenses. They are depreciated according to the straight-line method and their estimated useful lives as follows:

- Land: no depreciation,
- Buildings: 50 years,
- Fixtures: 5 years,
- Furniture, computers, machinery and equipment: 3 to 5 years,
- Other tangible assets: 3 to 10 years.

Purchase costs of fixed assets used in the field for programs purposes are directly charged to program expenses because of their accelerated useful life.

## Finance lease

Assets acquired under long term finance leases are capitalized and recorded in the statement of financial position as tangible fixed assets. They are depreciated over the shorter of their estimated useful life and the lease term. The associated obligations are included in financial debts.

## 1.5 Financial assets

Long-term investments are stated at fair value. Other financial assets are recorded at historical cost.

## 1.6 Inventories

Inventories held in headquarters and satellites are recorded at weighted average of purchase prices.

All goods and materials present in the field are recognized as expenditure when transferred from headquarters and satellites to the field or when bought locally.

Appropriate depreciation amounts are booked depending on stock coverage, expiration date, and damaged items.

## 1.7 Receivables and other assets

Grants receivable correspond to funds owed to MSF by third parties according to a formal agreement.

They result from the differences between the cumulated allowable expenses incurred and the money received for each of these agreements.

Contributions receivable include donations not yet received for which MSF is certain to collect the money, but also legacies and bequests received and designated for disposal. Donations are accounted for at historical value and legacies and bequests at their best estimated amount.

Other receivables and other assets are recorded at their historical value.

## 1.8 Cash and equivalents

MSF considers short-term deposits, cash in headquarters and cash in the field as cash and equivalents. They are recorded at historical value or at fair value depending on their natures. For the statement of cash flows, overdrafts are included as a negative component of cash and equivalents.

## 1.9 Provisions and contingent liabilities

Provisions and contingent liabilities are valued at their best estimate when MSF has a legal or constructive obligation as the result of a past event, and if it is probable that an outflow of assets will be required to settle the provision. The financial statements do not contain any provisions concerning employee benefits.

## 1.10 Financial debts, accounts payable and accrued expenses

The financial debts are recorded at their historical value. Trade accounts payable to suppliers are recorded on an invoice basis when the invoices are received before year-end, or on the basis of their best estimate if no invoices are received before year-end. Accrued personnel expenses are valued at cost, except for provisions valued at their best estimate. Grants payable and other debts are accounted for at their nominal value.

## 1.11 Deferred income

Deferred income on public institutional and private grants are recognized on the basis of the difference between the cash received and the cumulated allowable expenses incurred for each of the formal agreements concerned.

Unspent restricted donations represent contributions received with a specific earmarking but which haven't been used at year-end.

## 1.12 Retained earnings and equities

Retained earnings represent the cumulated surpluses and deficits of the previous years, including those resulting from the current year.

They are composed of:

- Permanently restricted funds, which may be capital funds, where the assets are required by the donors to be invested or retained for actual use, rather than expended, or which may be the minimum compulsory level of retained earnings to be maintained in some countries.
- Unrestricted funds, which are unspent donor non-designated funds expendable at the discretion of MSF's trustees in furtherance of our social mission.

Other retained earnings and equities represent foundations' capital, combination restatements between certain sections and satellites and translation adjustments (for the combination restatements related to exchange rate differences).

## 1.13 Income

MSF's income comprises contributions from public generosity and public institutional bodies, as well as revenues from other activities.

Private income is provided by individuals and private organizations (companies, trusts and foundations, and other not-for-profit organizations). Public institutional income represents grants (i.e. contributions based on contracts for specific projects), subsidies and donations received or pledged directly from / by public institutional bodies such as governments or multi-lateral agencies. Income from other activities mainly results from merchandising, equipment and services provided to other organizations, and financial transactions.

## Restrictions

Income is considered restricted only when subject to a donor-imposed restriction. Donors include all the external parties which contribute to MSF's resources. A donor-imposed restriction is a stipulation and limitation in the use of contributed assets or monetary donations. These restriction can be limited to purpose (country, project, type of intervention, specific activities), time or specific wishes (vaccines...). Donations with donor-imposed restrictions are reported as restricted for their full amount. Unspent restricted donations are carried forward as deferred income. Grants are reported as restricted for the allowable expenses incurred in the current year.

## Donations

Donations are based on non-reciprocal transfers of cash or other assets, or cancellation of liabilities. They are recognized upon cash receipt.

### Legacies and bequests

If restricted by a donors' will for use by the organization (selling or distribution forbidden), legacies and bequests are accounted for as restricted income and as the appropriate nature of asset (building, other financial assets, other inventories) when accepted by the board for their estimated amount.

If not restricted by donors, legacies and bequests are accounted for upon realization (i.e. cash receipt).

### Grants

Grants are recognized as income for the allowable expenses incurred in the current year. At year-end, the difference between the cash received and the cumulated expenses incurred is accounted for as grants receivable or deferred income.

### In-kind donations and services

In-kind donations and services are not valued and therefore not accounted for in the statement of financial activities.

As MSF is an international movement, an aggregate of the in-kind contributions and services valued at average market prices or valued at the market prices in force in the different countries would have been meaningless and misleading in terms of comparability.

Volunteerism is not valued either because it represents one of the bases of MSF charter and principles. From a volunteer's standpoint, this involvement is a personal choice that a valuation at a market price denies. From MSF's standpoint, this is also a choice made in accordance with its principles, and a monetarization of this involvement would not represent a fair indicator of the services provided by the volunteers.

However, an inventory of volunteers' assistance is presented in the notes 4.2.3 and 5.2.

### 1.14 Expenditure

Expenses are allocated according to the full cost method. The principle of the full cost method is to collate under each expenses' category, not only the direct costs that are specifically associated with it (direct allowable costs), but also an apportionment of the indirect costs (overheads).

All expenditure categories include therefore salaries, direct costs and allocated overheads (building costs, depreciation...).

## 2 Statement of financial position

### 2.1 Intangible assets

Mainly comprise softwares and licenses.

	Opening	Additions	Disposals	Foreign exchange gain / loss	Other movements	Total 2004
Intangible assets - gross value	6.094	496	-26	-	-	6.564
Depreciations	-5.727	-395	10	-	-	-6.113
<b>Intangible assets - Net</b>	<b>367</b>	<b>101</b>	<b>-17</b>	<b>-</b>	<b>-</b>	<b>451</b>

### 2.2 Property, plant and equipment

Mainly comprise the head offices of some of the entities.

	Opening	Additions	Disposals	Foreign exchange gain / loss	Other movements	Total 2004
Land	5.777	-	-5	11	-	5.783
Buildings	16.559	732	-86	35	3.825	21.064
Fixtures	5.467	652	-12	13	-	6.119
Furniture	3.235	199	-25	-36	-	3.374
Computers	6.096	1.001	-348	-51	-8	6.690
Machinery & equipment	1.687	129	-71	-5	14	1.754
Other tangible assets	4.725	227	-1	2	-3.631	1.322
<b>Property, plant &amp; equipment - gross value</b>	<b>43.545</b>	<b>2.940</b>	<b>-548</b>	<b>-31</b>	<b>199</b>	<b>46.106</b>
<b>Depreciations</b>	<b>-14.875</b>	<b>-3.070</b>	<b>492</b>	<b>53</b>	<b>-95</b>	<b>-17.496</b>
<b>Property, plant &amp; equipment - Net</b>	<b>28.670</b>	<b>-130</b>	<b>-55</b>	<b>21</b>	<b>104</b>	<b>28.610</b>

### Finance lease

At the end of the year, the net value of capitalized assets stands at 2.445 thousand euro, and capitalized lease obligations at 2.896. The total reimbursements for the current year amount to 197 thousand euro, and the rent expenses to 380.

### 2.3 Financial assets

Financial assets mainly include loans, investments and other financial assets such as deposits. They are intended to be held for more than one year.

	Gross value	Provision	Net value 2004	Net value 2003
Loans	12	-12	-	4
Long-term investments	1.745	-	1.745	1.626
Other financial assets	951	-22	929	943
<b>Total financial assets</b>	<b>2.708</b>	<b>-34</b>	<b>2.674</b>	<b>2.573</b>

Breakdown by maturity date of the net other financial assets is as follows:

	< 1 year	> 1 year and < 5 years	> 5 years	Total 2004
<b>Other financial assets - Net</b>	<b>383</b>	<b>242</b>	<b>304</b>	<b>929</b>

## 2.4 Inventories

	Gross value	Provision	Net value 2004	Net value 2003
Medical and non-medical relief goods	11.448	-209	11.239	10.694
Other inventories	1.044	-	1.044	404
<b>Total inventories</b>	<b>12.492</b>	<b>-209</b>	<b>12.283</b>	<b>11.097</b>

## 2.5 Grants receivable

	Gross value	Provision	Net value 2004	Net value 2003
<b>Grants receivable from private donors</b>	<b>4.090</b>	-	<b>4.090</b>	<b>3.910</b>
<b>Grants receivable from public institutional agencies</b>	<b>35.344</b>	<b>-110</b>	<b>35.234</b>	<b>24.567</b>
• ECHO and EU institutions	25.345	-110	25.235	15.754
• UN institutions	731	-	731	485
• American governments	156	-	156	161
• Asian governments	-	-	-	-
• EU European governments	8.970	-	8.970	7.897
• Non EU European governments	121	-	121	138
• Oceanian governments	0	-	0	10
• Other governments	20	-	20	123
<b>Total grants receivable</b>	<b>39.434</b>	<b>-110</b>	<b>39.324</b>	<b>28.477</b>

All these grants are considered to be received within the following year.

## 2.6 Contributions receivable

At December 31st 2004, the committed outstanding amount represents 30.068 thousand euro and is considered to be received within the following year.

## 2.7 Other receivables

Other receivables mainly relate to services provided and goods sold to other organizations. At December 31st 2004, the committed outstanding amount represents 4.144 thousand euro and is considered to be received within the following year.

## 2.8 Other assets

Other assets mainly include prepaid expenses. Breakdown by maturity date is as follows:

	< 1 year	> 1 year and < 5 years	> 5 years	Total 2004
<b>Other assets</b>	<b>5.238</b>	-	<b>101</b>	<b>5.339</b>

## 2.9 Cash and equivalents

	2004	2003
Short-term deposits	100.327	76.855
Cash in headquarters	83.560	71.294
Cash in the field	17.919	15.526
<b>Cash &amp; equivalents</b>	<b>201.805</b>	<b>163.675</b>

## 2.10 Provisions and contingent liabilities

The following table shows the changes in provisions and contingent liabilities of the period:

	Opening	Additional provisions	Amounts used	Unused amounts reversed	Foreign exchange gain/loss	Other movements	Total 2004
<b>Provisions and contingent liabilities</b>	<b>2.151</b>	<b>876</b>	<b>-191</b>	<b>-71</b>	<b>1</b>	<b>187</b>	<b>2.954</b>

The government of the Netherlands presented a claim before Geneva's court of first instance ordering MSF-Switzerland to pay 770 thousand euro (resulting in interest of 5% as of 15 June 2004). MSF-Switzerland opposes this claim and has in turn submitted a reconventional claim demanding that the government of the Netherlands restore the sum of 230 thousand euro held in its account. After an exchange of documents,

inquiry began in spring 2005. No provision has been created regarding the demand of the government of the Netherlands. The receivable of 230 thousand euro is not recognized among MSF's assets. The probability exists that the government of the Netherlands will have to reimburse this amount at the end of the suit.

## 2.11 Financial debts

Their breakdown by maturity date is the following:

	< 1 year	> 1 year and < 5 years	> 5 years	Total 2004	Total 2003
Borrowings and loans	1.785	-	-	1.785	1.896
Capitalized lease obligation	202	941	1.752	2.896	3.098
<b>Financial debts</b>	<b>1.988</b>	<b>941</b>	<b>1.752</b>	<b>4.681</b>	<b>4.994</b>

## 2.12 Accounts payable and accrued expenses

Accounts payable and accrued expenses are composed of amounts owed to suppliers, employees and tax authorities, and of grants payable to external organizations. The details of the accounts payable and accrued expenses are disclosed below:

	2004	2003
Trade accounts payable and accruals	19.460	19.161
Accrued personnel expenses	7.826	8.043
Accrued taxes and income tax payable	1.392	2.016
Public institutional grants payable	516	702
Private grants payable	1.063	562
Other liabilities	4.316	3.112
<b>Accounts payable and accrued expenses</b>	<b>34.574</b>	<b>33.596</b>

Their breakdown by maturity date is the following:

	< 1 year	> 1 year and < 5 years	> 5 years	Total 2004
<b>Accounts payable and accrued expenses</b>	<b>33.818</b>	<b>141</b>	<b>615</b>	<b>34.574</b>

### 2.13 Deferred income

Deferred income on public institutional grants	6.400	4.091
Deferred income on private grants	239	221
Unspent temporarily restricted funds	37.968	3.099
Other deferred income	26	197
Gross value of investment subsidies	2.019	829

2004

2003

#### Deferred income

Its breakdown by maturity date is the following:

	< 1 year	> 1 year and < 5 years	> 5 years	Total 2004
<b>Deferred income</b>	<b>46.652</b>	-	-	<b>46.652</b>

The cumulative unspent donor-designated funds will be strictly spent in accordance with the donors' desire (e.g. specific countries or types of interventions) as the need arise.

The following schedule shows their year-end position:

	Opening	Raised in previous years and spent in 2004	Raised in 2004 but not spent	Foreign exchange gain / loss	Other movements	Total 2004
Algeria	21	-1	-	-	-	20
Angola	1	-1	-	-	-	-
Armenia	2	-2	-	-	-	-
Bulgaria	3	-3	-	-	-	-
Burkina Faso	1	-1	5	-	-	5
Chad	1	-1	-	-	-	-
China	1	-1	-	-	-	-
Haiti	-	-	12	-	-	12
Indonesia	5	-5	-	-	-	-
Iran	189	-253	199	-	-	135
Iraq	12	-62	54	-	-	4
Ivory Coast	1	-1	83	-	-	83
Kenya	44	-45	-	2	-	-
Korea, North	2	-	1	-	-	3
Malawi	2	-2	-	-	-	-
Palestinian territories	15	-15	40	-3	-	37
Philippines	10	-10	-	-	-	-
Serbia and Montenegro	926	-423	-	-	-1	502
Somalia	-	-	2	-	-	2
South Africa	1	-1	37	-1	-	36
Sri Lanka	4	-4	-	-	-	-
Sudan	2	-2	1.584	-8	-	1.576
Syria	32	-32	-	-	-	-
Tsunami	-	-	35.488	-1.203	-	34.285
Ukraine	374	-374	-	-	-	-
Zimbabwe	101	-100	1	-	-	1
Other countries or restrictions	1.346	-192	121	-13	1	1.262
<b>Unspent temporarily restricted funds</b>	<b>3.099</b>	<b>-1.534</b>	<b>37.630</b>	<b>-1 226</b>	<b>-</b>	<b>37.968</b>

Other countries or restrictions represent either the countries for which restricted funds lower than one thousand euro remain unspent, or transversal restrictions. They mainly include:

- a contribution of 841 thousand euro earmarked to the purchase of meningitis vaccines. These vaccines have actually been bought but are not used at year-end. The donation will be recognized as income when they will be consumed.

- a donation of 188 thousand euro restricted to the construction of a logistics warehouse and recognized as income on the same rhythm as the related depreciations,
- annuity trusts of 155 thousand euro.

### 2.14 Retained earnings and equities

MSF's retained earnings have been built up over the years by surpluses of income over expenses. As of end of 2004, their available part (the unrestricted funds decreased by the translation adjustment) represents 6,6 months of activity. The purpose of maintaining retained earnings is to meet the following needs: future major humanitarian emergencies for which sufficient funding cannot be obtained, and/or a sudden drop of private and/or public institutional funding, and the sustaina-

bility of long-term programs (e.g. ARV treatments programs), as well as the prefinancing of operations to be funded by upcoming public funding campaigns and/or by public institutional funding. Other movements mainly include a 2.795 thousand euro reclassification from permanently restricted funds to unrestricted funds. They represent the impairment of a permanently restricted legacy from which no earnings can be realized. The impairment charge is included in management, general and administration for the same amount.

## 3 Statement of financial activities

### 3.1 Income

#### 3.1.1. Private income

Income from individuals includes:

	2004	2003
Donations	267.718	228.371
Legacies and bequests	28.179	22.642
Membership fees	116	90
<b>Individuals</b>	<b>296.014</b>	<b>251.103</b>
Donations and grants from private institutions mainly come from the following sources:		
Companies	14.363	7.932
Trusts & foundations	12.437	9.507
Lottery & special events	16.453	15.844
Joint-appeals	2.193	972
Other private institutions	1.377	2.957
<b>Donations and grants from private institutions</b>	<b>46.823</b>	<b>37.211</b>

#### 3.1.2. Public institutional income

The table below presents the breakdown of donations and grants awarded by public institutional bodies classified by geographical origin:

	2004	2003
ECHO and EU institutions	35.712	30.548
UN institutions	2.579	2.811
American governments	2.443	2.533
Asian governments	133	35
EU European governments	51.896	34.853
Non EU European governments	9.565	6.537
Oceanian governments	403	223
Other governments	159	78
<b>Public institutional income</b>	<b>102.890</b>	<b>77.618</b>

#### 3.1.3. Other income

	2004	2003
Interest/investment income	2.316	2.798
Merchandising	1.088	1.021
Equipment & services sold to other organizations	4.336	2.785
Other revenues	4.661	9.331
<b>Other income</b>	<b>12.401</b>	<b>15.935</b>

### 3.2 Expenditure

Program expenses by nature and continent

	Africa	America	Asia	Europe	Oceania	Unallocated	Total 2004	Total 2003
Expatriate staff	50.825	4.921	11.204	4.471	-	1.151	72.572	66.893
National staff	45.761	4.513	9.184	3.930	-	144	63.533	51.137
Operational running expenses	13.377	1.137	2.472	1.299	-	166	18.451	19.598
Medical and nutrition	44.339	2.806	8.737	2.339	-	49	58.270	47.132
Logistics and sanitation	13.082	645	1.708	949	-	13	16.397	17.857
Transport, freight, storage	35.734	1.102	3.422	771	-	89	41.118	36.886
Training and local support	1.914	347	618	227	-	141	3.247	3.576
Consultants and field support	2.001	309	432	269	-	-311	2.701	4.057
Private and public institutional grants	240	2	128	3	-	-	372	427
Miscellaneous	351	54	98	73	-	80	657	405
<b>Programs</b>	<b>207.625</b>	<b>15.837</b>	<b>38.003</b>	<b>14.333</b>	<b>-</b>	<b>1.521</b>	<b>277.319</b>	<b>247.967</b>

#### Headquarters program support

Headquarters program support relates to headquarters expenses incurred in order to carry out MSF humanitarian operations (e.g. project design, monitoring and evaluation, recruitment of expatriates, activities designated to improve the quality and the effectiveness of MSF operations).

#### Témoignage / awareness-raising

Témoignage / awareness-raising activities comprise expenses incurred by MSF in an educational manner in the furtherance of its social mission. They represent the situations where MSF acts as a witness and speaks out about the plight of the populations it serves through trying to mobilize of the international community and by issuing information publicly in order to inform, put pressure on responsible actors and stimulate

action. Too often in the countries where MSF works, we cannot treat our patients because the medicines are too expensive or they are no longer produced. Sometimes, the only drugs we have are toxic or ineffective, and nobody is looking for a better cure. As a medical humanitarian organization, it is fundamentally unacceptable to MSF that access to essential medicines is increasingly impossible, particularly for the common global infectious diseases. Since 1999, MSF has been campaigning internationally to find long-term, sustainable solutions to this crisis. The Campaign is pushing to lower the prices of existing medicines, to bring abandoned drugs back into production, to stimulate research and development for diseases that primarily affect the poor, and to overcome other barriers to access. In 2004, the Access to Essential Medicines Campaign contributed for 18% to the témoignage / awareness-raising expenses.

	2004	2003
Access to Essential Medicines Campaign	2.543	2.721
Other témoignage campaigns and expenses	11.930	11.621
<b>Témoignage / awareness-raising</b>	<b>14.473</b>	<b>14.342</b>

#### Other humanitarian activities

The other humanitarian activities mainly include the cost of the goods sold and services provided to other organizations, as well as MSF participation to the Drugs for Neglected Disease initiative, also called DNDi (cf. note 5.1).

#### Fundraising

Fundraising expenses represent the costs incurred for raising funds from all possible sources of income, be they private or public institutional.

#### Management, general and administration

Management, general and administration represents the expenses incurred for the management and the administration of the organization. They mainly include expenses associated with executive management, headquarters finance and human resources management, internal communication and the associative life of the organization.

#### Income tax

MSF is exempt from taxes in most countries in which the entities are based.

## 4 Sectorial information

### 4.1 Ratios

#### Operational ratios

	2004	2003
Operations	76,3%	76,2%
Témoignage / Awareness raising	3,4%	3,8%
Other humanitarian activities	1,9%	2,1%
<b>Social mission</b>	<b>81,7%</b>	<b>82,2%</b>
Fundraising	11,7%	11,5%
Management, general and administration	6,6%	6,3%
Income tax	0,0%	0,0%
<b>Other expenses</b>	<b>18,3%</b>	<b>17,8%</b>
<b>Total Expenditure</b>	<b>100,0%</b>	<b>100,0%</b>

#### Financial independence

Private Income	74,8%	75,5%
Public institutional income	22,5%	20,3%
Other income	2,7%	4,2%
<b>Total Income</b>	<b>100,0%</b>	<b>100,0%</b>

As part of our effort to guarantee independence and strengthen our link with home societies, we have been striving to maintain a high level of private income. Income coming from non public institutional sources represented 77,5% of MSF total income in 2004. More than 3,1 million individual donors and private funders worldwide made this possible.

### 4.2 Income and expenditure by geographical area

#### 4.2.1 Private and other income by geographical area

	Australia	Austria	Belgium	Canada	Denmark	France
<b>Individuals</b>	<b>7.685</b>	<b>7.613</b>	<b>19.361</b>	<b>7.609</b>	<b>2.599</b>	<b>41.197</b>
• Donations	7.550	7.458	16.474	7.415	2.449	36.512
• Legacies and bequests	134	153	2.876	192	150	4.658
• Membership fees	2	3	10	2	-	28
<b>Private institutions</b>	<b>-</b>	<b>677</b>	<b>1.980</b>	<b>14</b>	<b>1.568</b>	<b>1.524</b>
• Companies	-	107	-	-	394	1.483
• Trusts & foundations	-	570	1.880	14	1.026	38
• Joint-appeals	-	-	-	-	-	-
• Lottery & special events	-	-	-	-	148	-
• Other private institutions	-	-	100	-	-	4
<b>Private Income</b>	<b>7.685</b>	<b>8.290</b>	<b>21.341</b>	<b>7.623</b>	<b>4.167</b>	<b>42.722</b>
Interest/investment income	57	25	295	28	8	165
Merchandising	3	-	-	7	4	667
Equipment & services sold to other organizations	-	-	2.747	-	-	1.492
Other revenues	3	5	766	23	-	1.276
<b>Other income</b>	<b>63</b>	<b>30</b>	<b>3.809</b>	<b>58</b>	<b>13</b>	<b>3.599</b>

#### 4.2.1 Private and other income by geographical area

	Germany	Holland	Hong Kong	Italy	Japan	Luxembourg	Norway
<b>Individuals</b>	<b>20.395</b>	<b>23.895</b>	<b>7.731</b>	<b>28.054</b>	<b>11.556</b>	<b>2.504</b>	<b>3.237</b>
• Donations	19.305	17.818	7.731	26.011	10.841	2.107	3.065
• Legacies and bequests	1.086	6.067	-	2.039	714	386	171
• Membership fees	4	10	-	4	2	10	1
<b>Private institutions</b>	<b>3.139</b>	<b>17.477</b>	<b>388</b>	<b>1.930</b>	<b>400</b>	<b>159</b>	<b>744</b>
• Companies	3.139	446	-	1.282	326	98	541
• Trusts & foundations	-	-	325	638	-	4	189
• Joint-appeals	-	1.318	-	-	-	-	-
• Lottery & special events	-	15.668	63	10	-	45	13
• Other private institutions	-	45	-	-	73	13	-
<b>Private Income</b>	<b>23.535</b>	<b>41.372</b>	<b>8.119</b>	<b>29.984</b>	<b>11.956</b>	<b>2.663</b>	<b>3.981</b>
Interest/investment income	280	611	-	85	-	39	7
Merchandising	8	40	-	123	43	8	-
Equipment & services sold to other organizations	-	-	-	-	-	-	-
Other revenues	1.172	530	-	27	40	12	6
<b>Other income</b>	<b>1.460</b>	<b>1.181</b>	<b>-</b>	<b>234</b>	<b>83</b>	<b>58</b>	<b>13</b>

	Spain	Sweden	Switzerland	United Kingdom	United States	Total 2004
<b>Individuals</b>	<b>24.246</b>	<b>8.570</b>	<b>18.561</b>	<b>13.526</b>	<b>47.672</b>	<b>296.014</b>
• Donations	23.198	7.548	16.556	10.503	45.176	267.718
• Legacies and bequests	1.021	1.019	1.995	3.023	2.496	28.179
• Membership fees	27	3	10	-	-	116
<b>Private institutions</b>	<b>1.675</b>	<b>1.531</b>	<b>2.515</b>	<b>1.343</b>	<b>9.760</b>	<b>46.823</b>
• Companies	863	590	556	338	4.200	14.363
• Trusts & foundations	170	175	1.017	1.005	5.387	12.437
• Joint-appeals	108	767	-	-	-	2.193
• Lottery & special events	334	-	-	-	172	16.453
• Other private institutions	200	-	942	-	-	1.377
<b>Private Income</b>	<b>25.922</b>	<b>10.101</b>	<b>21.076</b>	<b>14.870</b>	<b>57.432</b>	<b>342.837</b>
Interest/investment income	324	6	18	195	174	2.316
Merchandising	172	-	13	-	-	1.088
Equipment & services sold to other organizations	19	-	79	-	-	4.336
Other revenues	272	1	380	130	16	4.661
<b>Other income</b>	<b>787</b>	<b>7</b>	<b>490</b>	<b>325</b>	<b>190</b>	<b>12.401</b>

## 4.2.2 Public institutional income by geographical area

	2004	2003
<b>ECHO and EU institutions</b>	<b>35.712</b>	<b>30.548</b>
• Humanitarian Aid Office of the European Commission (ECHO)	33.710	26.819
• EU 50/50 cofinancing	182	120
• EU DG I and VIII	565	937
• EU FED	25	806
• EU Rehabilitation Fund	28	245
• EU Food Security Unit	10	318
• EU Others	1.194	1.302
<b>UN institutions</b>	<b>2.579</b>	<b>2.811</b>
• World Health Organization (WHO)	21	-17
• World Food Programme (WFP)	18	4
• High Commissioner for Refugees (HCR)	1.620	2.420
• International Children's Emergency Fund (UNICEF)	46	49
• World Aid Fund	77	91
• UN Others	797	264
<b>EU-governments and affiliates</b>	<b>51.896</b>	<b>34.853</b>
• Austria	585	360
• Belgium	6.652	5.653
• Denmark	1.738	2.336
• France	785	408
• Germany	301	-
• Holland	3.585	1.217
• Ireland	2.109	1.815
• Italy	210	163
• Luxembourg	6.080	6.821
• Spain	3.623	1.894
• Sweden	5.565	3.371
• United Kingdom	20.663	10.816
<b>Non-EU governments and affiliates</b>	<b>12.544</b>	<b>9.328</b>
• Australia	134	223
• Canada	2.257	2.441
• Hong Kong	103	-
• Japan	30	35
• New Zealand	269	-
• Norway	7.271	4.487
• Switzerland	2.294	2.050
• United States of America	186	92
<b>Other governments and affiliates</b>	<b>159</b>	<b>78</b>
<b>Public institutional income</b>	<b>102.890</b>	<b>77.618</b>

## All countries

## 4.2.3 Expenditure by geographical area

Program expenses by nature and funding of the programs by country

## Expenses

	2004	2003
Expatriate staff	72.572	66.893
National staff	63.533	51.137
Operational running expenses	18.451	19.598
Medical and nutrition	58.270	47.132
Training and local support	3.247	3.576
Transport, freight, storage	41.118	36.886
Consultants and field support	2.701	4.057
Grants	372	427
Miscellaneous	657	405

## Programs

	<b>277.319</b>	<b>247.967</b>
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## Logistics satellites' activities

	<b>5.877</b>	<b>4.797</b>
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## Funding

## Public institutional income

	<b>98.536</b>	<b>77.618</b>
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## America

	<b>2.258</b>	<b>2.533</b>
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- Embassies - Canada
- Canadian International Development Agency (Cida) - Canada
- Office of US Foreign Disaster Assistance (OFDA) - USA
- US Agency for International Development (USAID) - USA

## Asia

	<b>133</b>	<b>35</b>
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- Disaster Relief Fund - Hong Kong
- Embassies - Japan

## ECHO and EU institutions

	<b>34.075</b>	<b>30.548</b>
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- Humanitarian Aid Office of the European Commission (ECHO)
- EU 50/50 cofinancing
- EU DG I and VIII
- EU FED
- EU Rehabilitation Fund
- EU Food Security Unit
- EU Others

## EU Europe

	<b>49.838</b>	<b>34.853</b>
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- Ministry of Foreign Affairs (MFA) - Austria
- Austrian Development Agency (ADA) - Austria
- Governments - Others - Austria
- Municipalities and regional council - Austria
- Embassies - Belgium
- AGCD - Belgium
- Governments - Others - Belgium
- Municipalities and regional council - Belgium
- Embassies - Denmark
- Danish Agency for Development Assistance (Danida) - Denmark
- Embassies - France
- Governments - Others - France
- Municipalities and regional council - France
- Governments - Others - Germany
- Embassies - Ireland
- Ireland Aid (DCI) - Ireland
- Municipalities and regional council - Italy
- Ministry of Foreign Affairs (MAE) - Luxembourg
- Governments - Others - Luxembourg

## All countries

## Funding

• Embassies - Holland	20	2
• Ministry of Foreign Affairs (BuZa) - Holland	3.555	1.215
• Governments - Others - Spain	800	-
• Municipalities and regional council - Spain	2.823	1.894
• Swedish International Development Cooperation Agency (SIDA) - Sweden	5.182	3.206
• Forum Syd - Sweden	148	160
• Governments - Others - Sweden	-	5
• Embassies - UK	4	-
• Department for International Development (DFID) - UK	19.596	10.239
• Jersey Overseas Aid - UK	472	420
• Governments - Others - UK	-	156

## Non EU Europe

• Ministry of Foreign Affairs (MFA) - Norway	6.096	3.496
• Norwegian Agency for Development Cooperation (NORAD) - Norway	913	991
• Embassies - Switzerland	66	-
• Development and Cooperation Department (DDC) - Switzerland	1.778	1.374
• Governments - Others - Switzerland	19	135
• Municipalities and regional council - Switzerland	236	541

## Oceania

• Embassies - Australia	-	-24
• Australian Government's Overseas Aid Program (AusAID) - Australia	128	235
• Governments - Others - Australia	-	10
• Municipalities and regional council - Australia	-3	3
• New Zealand's International Aid & Development Agency	269	-

## UN institutions

• World Health Organization (WHO)	21	-17
• World Food Programme (WFP)	18	4
• High Commissioner for Refugees (HCR)	1.620	2.420
• International Children's Emergency Fund (UNICEF)	46	49
• World Aid Fund	77	91
• UN Others	789	264

## Other governments

<b>Private and other income</b>	<b>184.660</b>	<b>175.146</b>
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## Staff information

Expatriate staff	2.026	1.896
National staff	22.640	16.099

## Field positions

<b>Field positions</b>	<b>24.666</b>	<b>17.995</b>
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Programs relate to the aid projects undertaken by MSF and include the direct expenses incurred in the different countries of intervention. Logistics satellites' activities represent the indirect costs dedicated to the projects and associated with the delivery of emergency relief supplies.

For the year 2004, 277.319 thousand euro were spent in direct connection with the projects and logistics satellites' activities stood at 5.877 thousand euro.

These expenses were funded by 98.536 thousand euro coming from public institutional bodies, the balance by unrestricted and restricted private funds. The difference of 4.354 thousand euro between public institu-

tional income as stated in the statement of financial activities and the amount above-mentioned represents the funding of headquarters expenses and of activities directly undertaken at headquarters level. This breakdown was not realized in the 2003 restated figures.

Staff information is expressed in full-time equivalent. When full-time equivalent cannot be provided, an average number of people is taken into account.

Figures for the previous year are presented in total for comparative purposes. They are not presented in the following disclosures for the different countries / regions of interventions because of the emergency nature of MSF's action.

2004

2003

## Afghanistan

## Expenses

Expatriate staff	1.703	
National staff	2.034	
Operational running expenses	450	
Medical and nutrition	513	
Logistics and sanitation	174	
Training and local support	10	
Transport, freight, storage	459	
Consultants and field support	57	
Grants	-	
Miscellaneous	31	

## Programs

<b>Programs</b>	<b>5.432</b>	
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## Logistics satellites' activities

<b>Logistics satellites' activities</b>	<b>72</b>	
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## Funding

## Public institutional income

<b>Public institutional income</b>	<b>344</b>	
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## America

## Asia

## ECHO and EU institutions

• Humanitarian Aid Office of the European Commission (ECHO)	161	
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## EU Europe

• Danish Agency for Development Assistance (Danida) - Denmark	11	
• Ireland Aid (DCI) - Ireland	10	

## Non EU Europe

• Development and Cooperation Department (DDC) - Switzerland	146	
• Governments - Others - Switzerland	16	

## Oceania

## UN institutions

## Other governments

## Private and other income

<b>Private and other income</b>	<b>5.160</b>	
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## Staff information

Expatriate staff	38	
National Staff	447	

## Field positions

<b>Field positions</b>	<b>485</b>	
------------------------	------------	--

2004

## Angola

## Expenses

Expatriate staff	4.071	
National staff	5.636	
Operational running expenses	934	
Medical and nutrition	2.256	
Logistics and sanitation	517	
Training and local support	45	
Transport, freight, storage	2.413	
Consultants and field support	78	
Grants	-	
Miscellaneous	20	

## Programs

<b>Programs</b>	<b>15.970</b>	
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## Logistics satellites' activities

<b>Logistics satellites' activities</b>	<b>286</b>	
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## Funding

## Public institutional income

<b>Public institutional income</b>	<b>3.767</b>	
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## America

• Canadian International Development Agency (Cida) - Canada	346	
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## Asia

## ECHO and EU institutions

• Humanitarian Aid Office of the European Commission (ECHO)	1.620	
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## EU Europe

• Governments - Others - Belgium	350	
• Danish Agency for Development Assistance (Danida) - Denmark	23	

• Ministry of Foreign Affairs (MAE) - Luxembourg	187	
• Municipalities and regional council - Spain	448	

• Department for International Development (DFID) - UK	585	
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## Non EU Europe

• Ministry of Foreign Affairs (MFA) - Norway	4	
• Development and Cooperation Department (DDC) - Switzerland	204	

## Oceania

## UN institutions

## Other governments

## Private and other income

<b>Private and other income</b>	<b>12.489</b>	
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## Staff information

Expatriate staff	112	
National Staff	1.431	

## Field positions

<b>Field positions</b>	<b>1.543</b>	
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2004

## Armenia

2004

## Bangladesh

2004

## Belgium

2004

## Benin

2004

**Expenses**

Expatriate staff	514
National staff	700
Operational running expenses	118
Medical and nutrition	93
Logistics and sanitation	118
Training and local support	80
Transport, freight, storage	70
Consultants and field support	9
Grant	-
Miscellaneous	-

**Programs****1.703****Logistics satellites' activities****15****Funding****Public institutional income****197****America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe****197**

• Danish Agency for Development Assistance (Danida) - Denmark	49
• Forum Syd - Sweden	148

**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****1.521****Staff information**

Expatriate staff	19
National Staff	117

**Field positions****136****Expenses**

Expatriate staff	461
National staff	263
Operational running expenses	91
Medical and nutrition	159
Logistics and sanitation	44
Training and local support	5
Transport, freight, storage	218
Consultants and field support	31
Grants	-
Miscellaneous	-

**Programs****1.271****Logistics satellites' activities**

-

**Funding****Public institutional income****385****America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe****181**

• Swedish International Development Cooperation Agency (SIDA) - Sweden	181
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**Non EU Europe****204**

• Ministry of Foreign Affairs (MFA) - Norway	204
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**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****887****Staff information**

Expatriate staff	13
National Staff	121

**Field positions****134****Expenses**

Expatriate staff	954
National staff	40
Operational running expenses	104
Medical and nutrition	9
Logistics and sanitatio	8
Training and local support	13
Transport, freight, storage	5
Consultants and field support	1
Grants	-
Miscellaneous	-

**Programs****1.134****Logistics satellites' activities****5****Funding****Public institutional income****35****America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe****23**

• Municipalities and regional council - Belgium	23
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**Non EU Europe**

-

**Oceania**

-

**UN institutions****11**

• High Commissioner for Refugees (HCR)	11
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**Other governments**

-

**Private and other income****1.103****Staff information**

Expatriate staff	28
National Staff	-

**Field positions****28****Expenses**

Expatriate staff	332
National staff	226
Operational running expenses	77
Medical and nutrition	174
Logistics and sanitation	26
Training and local support	17
Transport, freight, storage	76
Consultants and field support	12
Grants	-
Miscellaneous	1

**Programs****941****Logistics satellites' activities****16****Funding****Public institutional income****622****America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe****622**

• Ministry of Foreign Affairs (MAE) - Luxembourg	622
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**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****334****Staff information**

Expatriate staff	17
National Staff	103

**Field positions****120**

## Bolivia

2004

## Brazil

2004

## Expenses

Expatriate staff	257
National staff	104
Operational running expenses	47
Medical and nutrition	38
Logistics and sanitation	16
Training and local support	15
Transport, freight, storage	60
Consultants and field support	13
Grants	-
Miscellaneous	-

## Programs

550

## Logistics satellites' activities

6

## Funding

## Public institutional income

132

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

132

## • Municipalities and regional council - Spain

132

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

424

## Staff information

Expatriate staff	10
National Staff	29

## Field positions

39

## Expenses

Expatriate staff	119
National staff	524
Operational running expenses	86
Medical and nutrition	67
Logistics and sanitation	9
Training and local support	34
Transport, freight, storage	33
Consultants and field support	46
Grants	-
Miscellaneous	-

## Programs

919

## Logistics satellites' activities

-1

## Funding

## Public institutional income

52

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

52

## Private and other income

867

## Staff information

Expatriate staff	3
National Staff	34

## Field positions

37

## Bulgaria

2004

## Burkina Faso

2004

## Expenses

Expatriate staff	131
National staff	118
Operational running expenses	26
Medical and nutrition	59
Logistics and sanitation	4
Training and local support	15
Transport, freight, storage	6
Consultants and field support	6
Grants	-
Miscellaneous	-

## Programs

365

## Logistics satellites' activities

-

## Funding

## Public institutional income

249

## America

-18

## • Canadian International Development Agency (Cida) - Canada

18

## Asia

-

## ECHO and EU institutions

-

## EU Europe

115

## • Austrian Development Agency (ADA) - Austria

115

## Non EU Europe

152

## • Development and Cooperation Department (DDC) - Switzerland

152

## Oceania

-

## UN institutions

-

## Other government

-

## Private and other income

117

## Staff information

Expatriate staff	3
National Staff	17

## Field positions

20

## Expenses

Expatriate staff	498
National staff	388
Operational running expenses	167
Medical and nutrition	445
Logistics and sanitation	97
Training and local support	124
Transport, freight, storage	203
Consultants and field support	30
Grants	-
Miscellaneous	-

## Programs

1.952

## Logistics satellites' activities

24

## Funding

## Public institutional income

1.068

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

1.068

## • Ministry of Foreign Affairs (MAE) - Luxembourg

1.068

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

908

## Staff information

Expatriate staff	23
National Staff	185

## Field positions

208

## Burundi

2004

## Cambodia

2004

## Expenses

Expatriate staff	2.366
National staff	1.434
Operational running expenses	587
Medical and nutrition	2.352
Logistics and sanitation	553
Training and local support	30
Transport, freight, storage	1.275
Consultants and field support	72
Grants	240
Miscellaneous	6

## Programs

8.915

## Logistics satellites' activities

252

## Funding

## Public institutional income

3.561

## America

533

- Canadian International Development Agency (Cida) - Canada

533

## Asia

-

## ECHO and EU institutions

1.855

- Humanitarian Aid Office of the European Commission (ECHO)

1.855

## EU Europe

1.115

- Danish Agency for Development Assistance (Danida) - Denmark
- Ireland Aid (DCI) - Ireland
- Department for International Development (DFID) - UK
- Jersey Overseas Aid - UK

21

461

623

11

## Non EU Europe

45

- Development and Cooperation Department (DDC) - Switzerland

45

## Oceania

-

## UN institutions

13

- High Commissioner for Refugees (HCR)
- International Children's Emergency Fund (UNICEF)

5

8

## Other governments

-

## Private and other income

5.605

## Staff information

Expatriate staff	68
National Staff	1.003

## Field positions

1.071

## Expenses

Expatriate staff	734
National staff	490
Operational running expenses	173
Medical and nutrition	1.887
Logistics and sanitation	104
Training and local support	141
Transport, freight, storage	141
Consultants and field support	27
Grants	35
Miscellaneous	-

## Programs

3.732

## Logistics satellites' activities

120

## Funding

## Public institutional income

832

## America

## Asia

-

## ECHO and EU institutions

195

- Humanitarian Aid Office of the European Commission (ECHO)

195

## EU Europe

637

- AGCD - Belgium
- Municipalities and regional council - Italy
- Jersey Overseas Aid - UK

515

26

96

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

3.020

## Staff information

Expatriate staff	17
National Staff	185

## Field positions

202

## Cameroon

2004

## Central African Republic

2004

## Expenses

Expatriate staff	475
National staff	453
Operational running expenses	118
Medical and nutrition	510
Logistics and sanitation	79
Training and local support	6
Transport, freight, storage	178
Consultants and field support	33
Grants	-
Miscellaneous	1

## Programs

1.853

## Logistics satellites' activities

33

## Funding

## Public institutional income

64

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

27

- Governments - Others - France

27

## Non EU Europe

-

## Oceania

-

## UN institutions

37

- World Aid Fund

37

## Other governments

-

## Private and other income

1.822

## Staff information

Expatriate staff	11
National Staff	68

## Field positions

79

## Expenses

Expatriate staff	286
National staff	208
Operational running expenses	95
Medical and nutrition	174
Logistics and sanitation	46
Training and local support	1
Transport, freight, storage	270
Consultants and field support	24
Grants	-
Miscellaneous	-

## Programs

1.104

## Logistics satellites' activities

31

## Funding

## Public institutional income

59

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

59

- Municipalities and regional council - Spain

59

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

1.076

## Staff information

Expatriate staff	12
National Staff	57

## Field positions

69

## Chad

2004

## Chechnya / Ingushetia / Dagestan

2004

## Expenses

Expatriate staff	2 577
National staff	1 673
Operational running expenses	649
Medical and nutrition	1 131
Logistics and sanitation	910
Training and local support	54
Transport, freight, storage	1 930
Consultants and field support	107
Grants	0
Miscellaneous	8

## Programs

9 038

## Logistics satellites' activities

243

## Funding

## Public institutional income

5 224

## America

402

- Canadian International Development Agency (Cida) - Canada

402

## Asia

-

## ECHO and EU institutions

1 865

- Humanitarian Aid Office of the European Commission (ECHO)

1 865

## EU Europe

1 357

- AGCD - Belgium
- Governments - Others - Belgium
- Danish Agency for Development Assistance (Danida) - Denmark
- Municipalities and regional council - Italy
- Ministry of Foreign Affairs (MAE) - Luxembourg
- Department for International Development (DFID) - UK

347

574

135

3

164

134

## Non EU Europe

-

## Oceania

-3

- Municipalities and regional council - Australia

-3

## UN institutions

1 603

- High Commissioner for Refugees (HCR)

1 603

## Other governments

-

## Private and other income

4 057

## Staff information

Expatriate staff

53

National Staff

538

## Field positions

591

## Expenses

Expatriate staff	719
National staff	1.865
Operational running expenses	473
Medical and nutrition	1.617
Logistics and sanitation	853
Training and local support	123
Transport, freight, storage	453
Consultants and field support	155
Grants	-
Miscellaneous	1

## Programs

6.259

## Logistics satellites' activities

1

## Funding

## Public institutional income

1.575

## America

-

## Asia

-

## ECHO and EU institutions

1.227

- Humanitarian Aid Office of the European Commission (ECHO)

1.227

## EU Europe

3

- Swedish International Development Cooperation Agency (SIDA) - Sweden

3

## Non EU Europe

345

- Ministry of Foreign Affairs (MFA) - Norway

345

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

4.685

## Staff information

Expatriate staff

10

National Staff

167

## Field positions

177

## China

2004

## Colombia

2004

## Expenses

Expatriate staff	628
National staff	214
Operational running expenses	95
Medical and nutrition	682
Logistics and sanitation	22
Training and local support	26
Transport, freight, storage	87
Consultants and field support	7
Grants	-
Miscellaneous	-

## Programs

1.761

## Logistics satellites' activities

1

## Funding

## Public institutional income

10

## America

-

## Asia

-

## ECHO and EU institutions

8

- Humanitarian Aid Office of the European Commission (ECHO)

8

## EU Europe

-3

- Governments - Others - Belgium
- Danish Agency for Development Assistance (Danida) - Denmark

-19

16

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

1.772

## Staff information

Expatriate staff

19

National Staff

73

## Field positions

92

## Expenses

Expatriate staff	1.384
National staff	1.052
Operational running expenses	352
Medical and nutrition	314
Logistics and sanitation	86
Training and local support	60
Transport, freight, storage	370
Consultants and field support	94
Grants	-
Miscellaneous	1

## Programs

3.713

## Logistics satellites' activities

6

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

3.719

## Staff information

Expatriate staff

39

National Staff

145

## Field positions

184

## Democratic Republic of Congo (DRC)

2004

## Republic of Congo

2004

## Expenses

Expatriate staff	6.779
National staff	5.745
Operational running expenses	2.170
Medical and nutrition	5.270
Logistics and sanitation	1.515
Training and local support	228
Transport, freight, storage	5.468
Consultants and field support	257
Grants	-
Miscellaneous	165

## Programs

27.597

## Logistics satellites' activities

1.156

## Funding

## Public institutional income

12.931

## America

321

- Canadian International Development Agency (Cida) - Canada

321

## Asia

30

- Embassies - Japan

## ECHO and EU institutions

4.993

- Humanitarian Aid Office of the European Commission (ECHO)

4.993

## EU Europe

6.390

- AGCD - Belgium
- Danish Agency for Development Assistance (Danida) - Denmark
- Ireland Aid (DCI) - Ireland
- Municipalities and regional council - Italy
- Ministry of Foreign Affairs (BuZa) - Holland
- Municipalities and regional council - Spain
- Swedish International Development Cooperation Agency (SIDA) - Sweden
- Department for International Development (DFID) - UK

980

429

365

31

250

449

451

3.437

## Non EU Europe

1.152

- Ministry of Foreign Affairs (MFA) - Norway
- Development and Cooperation Department (DDC) - Switzerland
- Municipalities and regional council - Switzerland

740

353

59

## Oceania

-

## UN institutions

45

- International Children's Emergency Fund (UNICEF)

45

## Other governments

-

## Private and other income

15.822

## Staff information

Expatriate staff	199
National Staff	2.125

## Field positions

2.324

## Expenses

Expatriate staff	1.487
National staff	1.529
Operational running expenses	305
Medical and nutrition	745
Logistics and sanitation	191
Training and local support	7
Transport, freight, storage	719
Consultants and field support	38
Grants	-
Miscellaneous	5

## Programs

5.024

## Logistics satellites' activities

72

## Funding

## Public institutional income

1.696

## America

-

## Asia

-

## ECHO and EU institutions

507

- Humanitarian Aid Office of the European Commission (ECHO)
- EU FED
- Swedish International Development Cooperation Agency (SIDA) - Sweden
- Department for International Development (DFID) - UK
- Ministry of Foreign Affairs (MFA) - Norway

481

25

831

94

737

358

358

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

3.401

## Staff information

Expatriate staff	39
National Staff	453

## Field positions

492

## Costa Rica

2004

## Denmark

2004

## Expenses

Expatriate staff	45
National staff	6
Operational running expenses	12
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	6
Consultants and field support	1
Grants	-
Miscellaneous	24

## Programs

93

## Logistics satellites' activities

0

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

93

## Staff information

Expatriate staff	-
National Staff	-

## Field positions

-

## Expenses

Expatriate staff	-
National staff	-
Operational running expenses	-
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	-
Consultants and field support	-
Grants	3
Miscellaneous	-

## Programs

3

## Logistics satellites' activities

-

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

3

## Staff information

Expatriate staff	-
National Staff	-

## Field positions

-

## Dominican Republic

2004

## Ecuador

2004

**Expenses**

Expatriate staff	-
National staff	-
Operational running expenses	-
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	-
Consultants and field support	-
Grants	-
Miscellaneous	6

**Programs****6****Logistics satellites' activities****0****Funding****Public institutional income****-****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****6****Staff information**

Expatriate staff	-
National Staff	-

**Field positions****-****Expenses**

Expatriate staff	366
National staff	112
Operational running expenses	58
Medical and nutrition	332
Logistics and sanitation	13
Training and local support	7
Transport, freight, storage	71
Consultants and field support	5
Grants	-
Miscellaneous	8

**Programs****974****Logistics satellites' activities****5****Funding****Public institutional income****191****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****191****Non EU Europe****191****Oceania****-****UN institutions****-****Other governments****-****Private and other income****787****Staff information**

Expatriate staff	13
National Staff	19

**Field positions****32**

## El Salvador

2004

## Ethiopia

2004

**Expenses**

Expatriate staff	3
National staff	1
Operational running expenses	1
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	1
Transport, freight, storage	-6
Consultants and field support	3
Grants	-
Miscellaneous	-

**Programs****3****Logistics satellites' activities****0****Funding****Public institutional income****-****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****3****Staff information**

Expatriate staff	-
National Staff	-

**Field positions****0****Expenses**

Expatriate staff	1.993
National staff	1.733
Operational running expenses	692
Medical and nutrition	1.144
Logistics and sanitation	617
Training and local support	223
Transport, freight, storage	1.354
Consultants and field support	154
Grants	-
Miscellaneous	12

**Programs****7.922****Logistics satellites' activities****68****Funding****Public institutional income****3.018****America****-****Asia****-****ECHO and EU institutions****740****EU Europe****674****Non EU Europe****18****Oceania****48****UN institutions****2.048****Other governments****428****Private and other income****5****Staff information**

Expatriate staff	1.590
National Staff	231

**Field positions****208****Other governments****23****Oceania****-****UN institutions****-****Other governments****-****Private and other income****4.971****Staff information**

Expatriate staff	60
National Staff	787

**Field positions****847**

## France

2004

## Georgia

2004

**Expenses**

Expatriate staff	1.715
National staff	-
Operational running expenses	144
Medical and nutrition	324
Logistics and sanitation	12
Training and local support	-
Transport, freight, storage	25
Consultants and field support	32
Grants	-
Miscellaneous	-

**Programs****2.252****Logistics satellites' activities****-****Funding****Public institutional income****-****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****2.252****Staff information**

Expatriate staff	34
National Staff	-

**Field positions****34****Expenses**

Expatriate staff	321
National staff	318
Operational running expenses	60
Medical and nutrition	663
Logistics and sanitation	41
Training and local support	3
Transport, freight, storage	145
Consultants and field support	-
Grants	-
Miscellaneous	-

**Programs****1.550****Logistics satellites' activities****114****Funding****Public institutional income****-4****America****-****Asia****-****ECHO and EU institutions****-4**

- Humanitarian Aid Office of the European Commission (ECHO)

**-4****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****1.668****Staff information**

Expatriate staff	11
National Staff	174

**Field positions****185**

## Guatemala

2004

## Guinea

2004

**Expenses**

Expatriate staff	1.013
National staff	1.064
Operational running expenses	139
Medical and nutrition	1.299
Logistics and sanitation	165
Training and local support	59
Transport, freight, storage	144
Consultants and field support	28
Grants	-
Miscellaneous	4

**Programs****3.916****Logistics satellites' activities****26****Funding****Public institutional income****422****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****382**

- Municipalities and regional council - Spain

**382****Non EU Europe****-****Oceania****-****UN institutions****40**

- World Aid Fund

**40****Other governments****-****Private and other income****3.520****Staff information**

Expatriate staff	28
National Staff	129

**Field positions****157****Expenses**

Expatriate staff	1.300
National staff	819
Operational running expenses	222
Medical and nutrition	566
Logistics and sanitation	142
Training and local support	50
Transport, freight, storage	392
Consultants and field support	31
Grants	-
Miscellaneous	25

**Programs****3.548****Logistics satellites' activities****123****Funding****Public institutional income****779****America****-****Asia****-****ECHO and EU institutions****479**

- Humanitarian Aid Office of the European Commission (ECHO)

**479****EU Europe****300**

- Swedish International Development Cooperation Agency (SIDA) - Sweden

**300****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****2.892****Staff information**

Expatriate staff	36
National Staff	354

**Field positions****390**

## Guinea-Bissau

2004

## Haiti

2004

**Expenses**

Expatriate staff	63
National staff	29
Operational running expenses	13
Medical and nutrition	104
Logistics and sanitation	4
Training and local support	-
Transport, freight, storage	61
Consultants and field support	-
Grants	-
Miscellaneous	-

**Programs****274****Logistics satellites' activities****23****Funding****Public institutional income****-****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****297****Staff information**

Expatriate staff	1
National Staff	-

**Field positions****1****Expenses**

Expatriate staff	741
National staff	626
Operational running expenses	187
Medical and nutrition	395
Logistics and sanitation	231
Training and local support	40
Transport, freight, storage	287
Consultants and field support	31
Grants	-
Miscellaneous	1

**Programs****2.540****Logistics satellites' activities****68****Funding****Public institutional income****1.286****America****30**

## • Embassies - Canada

30

**Asia****-****ECHO and EU institutions****513**

## • Humanitarian Aid Office of the European Commission (ECHO)

513

**EU Europe****478**

## • Municipalities and regional council - Belgium

140

## • Swedish International Development

242

## Cooperation Agency (SIDA) - Sweden

96

## • Jersey Overseas Aid - UK

147

**Non EU Europe****147**

## • Ministry of Foreign Affairs (MFA) - Norway

147

**Oceania****-****UN institutions****114**

## • UN Others

114

**Other governments****4****Private and other income****1.322****Staff information**

Expatriate staff	18
National Staff	128

**Field positions****146**

## Honduras

2004

## India

2004

**Expenses**

Expatriate staff	286
National staff	291
Operational running expenses	70
Medical and nutrition	187
Logistics and sanitation	4
Training and local support	58
Transport, freight, storage	42
Consultants and field support	27
Grants	-
Miscellaneous	2

**Programs****967****Logistics satellites' activities****4****Funding****Public institutional income****132****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****132**

## • Development and Cooperation Department (DDC) - Switzerland

2

## • Municipalities and regional council - Switzerland

130

**Oceania****-****UN institutions****-****Other governments****-****Private and other income****840****Staff information**

Expatriate staff	7
National Staff	39

**Field positions****46****Expenses**

Expatriate staff	986
National staff	331
Operational running expenses	157
Medical and nutrition	228
Logistics and sanitation	24
Training and local support	11
Transport, freight, storage	179
Consultants and field support	36
Grants	-
Miscellaneous	28

**Programs****1.981****Logistics satellites' activities****1****Funding****Public institutional income****399****America****-****Asia****-****ECHO and EU institutions****169**

## • Humanitarian Aid Office of the European Commission (ECHO)

169

**EU Europe****230**

## • Swedish International Development Cooperation Agency (SIDA) - Sweden

230

**Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****1.583****Staff information**

Expatriate staff	25
National Staff	120

**Field positions****145**

## Indonesia

2004

## Iran

2004

**Expenses**

Expatriate staff	763
National staff	446
Operational running expenses	269
Medical and nutrition	252
Logistics and sanitation	381
Training and local support	24
Transport, freight, storage	498
Consultants and field support	29
Grants	-
Miscellaneous	6

**Programs****2.667****Logistics satellites' activities****104****Funding****Public institutional income****512****America**

-

**Asia**

-

**ECHO and EU institutions****141**

- Humanitarian Aid Office of the European Commission (ECHO)

141

**EU Europe****71**

- Embassies - Denmark

35

- Danish Agency for Development Assistance (Danida) - Denmark

36

**Non EU Europe****299**

- Ministry of Foreign Affairs (MFA) - Norway
- Norwegian Agency for Development Cooperation (NORAD) - Norway

-13

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****2.259****Staff information**

Expatriate staff	20
National Staff	151

**Field positions****171****Expenses**

Expatriate staff	221
National staff	389
Operational running expenses	41
Medical and nutrition	246
Logistics and sanitation	112
Training and local support	2
Transport, freight, storage	75
Consultants and field support	14
Grants	-
Miscellaneous	6

**Programs****1.106****Logistics satellites' activities****1****Funding****Public institutional income****565****America**

-

**Asia**

-

**ECHO and EU institutions****560**

- EU Others

560

**EU Europe****6**

- Municipalities and regional council - France

6

**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****542****Staff information**

Expatriate staff	7
National Staff	97

**Field positions****104**

## Iraq

2004

## Italy

2004

**Expenses**

Expatriate staff	188
National staff	373
Operational running expenses	81
Medical and nutrition	226
Logistics and sanitation	-130
Training and local support	-
Transport, freight, storage	157
Consultants and field support	7
Grants	-
Miscellaneous	2

**Programs****904****Logistics satellites' activities****44****Funding****Public institutional income****91****America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe****91**

- Municipalities and regional council - Italy

91

**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****858****Staff information**

Expatriate staff	4
National Staff	86

**Field positions****90****Expenses**

Expatriate staff	-
National staff	635
Operational running expenses	122
Medical and nutrition	6
Logistics and sanitation	2
Training and local support	6
Transport, freight, storage	99
Consultants and field support	13
Grants	-
Miscellaneous	-

**Programs****885****Logistics satellites' activities**

-

**Funding****Public institutional income**

-

**America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe**

-

**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****885****Staff information**

Expatriate staff	1
National Staff	34

**Field positions****35**

## Ivory Coast

2004

## Japan

2004

## Expenses

Expatriate staff	2.184
National staff	2.982
Operational running expenses	412
Medical and nutrition	2.466
Logistics and sanitation	366
Training and local support	8
Transport, freight, storage	676
Consultants and field support	53
Grants	-
Miscellaneous	19

## Programs

9.167

## Logistics satellites' activities

360

## Funding

## Public institutional income

4.187

## America

28

- Canadian International Development Agency (Cida) - Canada

28

## Asia

-

## ECHO and EU institutions

2.130

- Humanitarian Aid Office of the European Commission (ECHO)

2.130

## EU Europe

1.688

- Governments - Others - Belgium
- Ministry of Foreign Affairs (MAE) - Luxembourg
- Ministry of Foreign Affairs (BuZa) - Holland
- Swedish International Development Cooperation Agency (SIDA) - Sweden
- Department for International Development (DFID) - UK

331

200

379

342

436

## Non EU Europe

341

- Ministry of Foreign Affairs (MFA) - Norway
- Norwegian Agency for Development Cooperation (NORAD) - Norway

349

-8

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

5.339

## Staff information

Expatriate staff	59
National Staff	656

## Field positions

715

## Expenses

Expatriate staff	9
National staff	112
Operational running expenses	26
Medical and nutrition	3
Logistics and sanitation	-
Training and local support	3
Transport, freight, storage	-
Consultants and field support	-
Grants	-
Miscellaneous	-

## Programs

152

## Logistics satellites' activities

-

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

152

## Staff information

Expatriate staff	-
National Staff	4

## Field positions

4

## Kenya

2004

## Korea, North

2004

## Expenses

Expatriate staff	1.553
National staff	1.616
Operational running expenses	541
Medical and nutrition	2.678
Logistics and sanitation	260
Training and local support	108
Transport, freight, storage	455
Consultants and field support	81
Grants	-
Miscellaneous	-3

## Programs

7.288

## Logistics satellites' activities

38

## Funding

## Public institutional income

1.813

## America

-

## Asia

-

## ECHO and EU institutions

168

- EU 50/50 cofinancing

168

## EU Europe

1.644

- AGCD - Belgium
- Danish Agency for Development Assistance (Danida) - Denmark
- Municipalities and regional council - Spain
- Department for International Development (DFID) - UK
- Jersey Overseas Aid - UK

572

3

514

459

96

## Non EU Europe

-

## Oceania

-

## UN institutions

1

- High Commissioner for Refugees (HCR)

1

## Other governments

-

## Private and other income

5.513

## Staff information

Expatriate staff	40
National Staff	309

## Field positions

349

## Expenses

Expatriate staff	128
National staff	95
Operational running expenses	24
Medical and nutrition	55
Logistics and sanitation	63
Training and local support	-
Transport, freight, storage	19
Consultants and field support	14
Grants	-
Miscellaneous	-

## Programs

399

## Logistics satellites' activities

-

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

399

## Staff information

Expatriate staff	-
National Staff	7

## Field positions

7

## Kyrgyzstan

2004 Laos

2004

## Expenses

Expatriate staff	8
National staff	-
Operational running expenses	1
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	3
Consultants and field support	-
Grants	-
Miscellaneous	-

## Programs

11

## Logistics satellites' activities

-

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

11

## Staff information

Expatriate staff	-
National Staff	-

## Field positions

-

## Expenses

Expatriate staff	246
National staff	58
Operational running expenses	29
Medical and nutrition	116
Logistics and sanitation	33
Training and local support	17
Transport, freight, storage	41
Consultants and field support	2
Grants	-
Miscellaneous	-

## Programs

543

## Logistics satellites' activities

11

## Funding

## Public institutional income

7

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

4

## Oceania

4

## UN institutions

-

## Other governments

3

## Private and other income

-

## Other governments

547

## Staff information

Expatriate staff	6
National Staff	24

## Field positions

30

## Liberia

2004

Luxembourg

2004

## Expenses

Expatriate staff	3.088
National staff	4.445
Operational running expenses	615
Medical and nutrition	2.974
Logistics and sanitation	1.001
Training and local support	26
Transport, freight, storage	1.194
Consultants and field support	142
Grants	-
Miscellaneous	29

## Programs

13.513

## Logistics satellites' activities

545

## Funding

## Public institutional income

6.800

## America

220

## • Canadian International Development Agency (Cida) - Canada

220

## Asia

-

## ECHO and EU institutions

2.921

## • Humanitarian Aid Office of the European Commission (ECHO)

2.897

## • EU Rehabilitation Fund

24

## EU Europe

2.875

## • Danish Agency for Development Assistance (Danida) - Denmark

402

## • Ministry of Foreign Affairs (BuZa) - Holland

412

## • Swedish International Development Cooperation Agency (SIDA) - Sweden

927

## • Department for International Development (DFID) - UK

1.133

## Non EU Europe

784

## • Ministry of Foreign Affairs (MFA) - Norway

591

## • Norwegian Agency for Development Cooperation (NORAD) - Norway

-12

## • Development and Cooperation Department (DDC) - Switzerland

180

## • Municipalities and regional council - Switzerland

24

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

7.259

## Staff information

Expatriate staff	98
National Staff	1.407

## Field positions

1.505

## Expenses

Expatriate staff	-
National staff	311
Operational running expenses	54
Medical and nutrition	1
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	-
Consultants and field support	1
Grants	-
Miscellaneous	-

## Programs

366

## Logistics satellites' activities

-5

## Funding

## Public institutional income

327

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

327

## • Ministry of Foreign Affairs (MAE) - Luxembourg

327

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

34

## Staff information

Expatriate staff	-
National Staff	4

## Field positions

4

## Madagascar

2004

## Malawi

2004

## Expenses

Expatriate staff	259
National staff	111
Operational running expenses	32
Medical and nutrition	156
Logistics and sanitation	75
Training and local support	1
Transport, freight, storage	245
Consultants and field support	-
Grants	-
Miscellaneous	-

## Programs

878

## Logistics satellites' activities

42

## Funding

## Public institutional income

392

## America

-

## Asia

-

## ECHO and EU institutions

372

- Humanitarian Aid Office of the European Commission (ECHO)

372

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

20

## Private and other income

529

## Staff information

Expatriate staff	7
National Staff	80

## Field positions

87

## Expenses

Expatriate staff	717
National staff	961
Operational running expenses	208
Medical and nutrition	1.641
Logistics and sanitation	84
Training and local support	108
Transport, freight, storage	386
Consultants and field support	25
Grants	-
Miscellaneous	-

## Programs

4.128

## Logistics satellites' activities

117

## Funding

## Public institutional income

1.283

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

1.058

- Ministry of Foreign Affairs (MAE) - Luxembourg

1.058

## Non EU Europe

225

- Norwegian Agency for Development Cooperation (NORAD) - Norway

225

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

2.962

## Staff information

Expatriate staff	29
National Staff	315

## Field positions

344

## Malaysia

2004

## Mali

2004

## Expenses

Expatriate staff	-
National staff	-
Operational running expenses	-
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	-
Consultants and field support	-
Grants	12
Miscellaneous	-

## Programs

12

## Logistics satellites' activities

-

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

12

## Staff information

Expatriate staff	1
National Staff	-

## Field positions

1

## Expenses

Expatriate staff	487
National staff	457
Operational running expenses	180
Medical and nutrition	84
Logistics and sanitation	45
Training and local support	147
Transport, freight, storage	370
Consultants and field support	68
Grants	-
Miscellaneous	-

## Programs

1.838

## Logistics satellites' activities

22

## Funding

## Public institutional income

1.219

## America

-

## Asia

-

## ECHO and EU institutions

307

- Humanitarian Aid Office of the European Commission (ECHO)

29

- EU DG I and VIII

277

## EU Europe

913

- Governments - Others - France

44

- Ministry of Foreign Affairs (MAE) - Luxembourg

869

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

641

## Staff information

Expatriate staff	20
National Staff	196

## Field positions

216

## Mauritania

2004

## Mexico

2004

## Expenses

Expatriate staff	147
National staff	91
Operational running expenses	28
Medical and nutrition	10
Logistics and sanitation	2
Training and local support	3
Transport, freight, storage	45
Consultants and field support	5
Grants	-
Miscellaneous	-

## Programs

331

## Logistics satellites' activities

4

## Funding

## Public institutional income

157

## America

-

## Asia

-

## ECHO and EU institutions

-2

- Humanitarian Aid Office of the European Commission (ECHO)

-2

## EU Europe

159

- Municipalities and regional council - Spain

159

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

177

## Staff information

Expatriate staff	4
National Staff	16

## Field positions

20

## Expenses

Expatriate staff	188
National staff	192
Operational running expenses	36
Medical and nutrition	16
Logistics and sanitation	1
Training and local support	5
Transport, freight, storage	22
Consultants and field support	30
Grants	-
Miscellaneous	1

## Programs

491

## Logistics satellites' activities

-

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

491

## Staff information

Expatriate staff	6
National Staff	-

## Field positions

6

## Morocco

2004

## Mozambique

2004

## Expenses

Expatriate staff	190
National staff	47
Operational running expenses	23
Medical and nutrition	25
Logistics and sanitation	37
Training and local support	-
Transport, freight, storage	24
Consultants and field support	2
Grants	-
Miscellaneous	-

## Programs

349

## Logistics satellites' activities

-

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

349

## Staff information

Expatriate staff	5
National Staff	9

## Field positions

14

## Expenses

Expatriate staff	1.684
National staff	1.332
Operational running expenses	429
Medical and nutrition	1.429
Logistics and sanitation	224
Training and local support	111
Transport, freight, storage	484
Consultants and field support	88
Grants	-
Miscellaneous	-

## Programs

5.782

## Logistics satellites' activities

46

## Funding

## Public institutional income

2.322

## America

-

## Asia

-

## ECHO and EU institutions

257

- Humanitarian Aid Office of the European Commission (ECHO)

-21

- EU DG I and VIII

288

- EU Food Security Unit

-9

## EU Europe

1.842

- Governments - Others - Belgium

682

- Governments - Others - France

685

- Embassies - Ireland

153

- Ministry of Foreign Affairs (MAE) - Luxembourg

316

- Department for International Development

5

- (DFID) - UK

5

## Non EU Europe

217

- Development and Cooperation Department

217

- (DDC) - Switzerland

-

## Oceania

-

## UN institutions

-

## Other governments

6

## Private and other income

3.506

## Staff information

Expatriate staff	59
National Staff	710

## Field positions

769

## Myanmar

2004

## Nepal

2004

## Expenses

Expatriate staff	1 329
National staff	864
Operational running expenses	212
Medical and nutrition	1 527
Logistics and sanitation	103
Training and local support	37
Transport, freight, storage	431
Consultants and field support	48
Grants	0
Miscellaneous	13

## Programs

4 563

## Logistics satellites' activities

24

## Funding

## Public institutional income

2 380

## America

186

- US Agency for International Development (USAID) - USA

186

## Asia

0

## ECHO and EU institutions

1 278

- Humanitarian Aid Office of the European Commission (ECHO)
- EU Others

908

370

## EU Europe

7

- Jersey Overseas Aid - UK

7

## Non EU Europe

317

- Ministry of Foreign Affairs (MFA) - Norway
- Development and Cooperation Department (DDC) - Switzerland

238

79

## Oceania

128

- Australian Government's Overseas Aid Program (AusAID) - Australia

128

## UN institutions

463

- UN Others

463

## Other governments

-

## Private and other income

2 207

## Staff information

Expatriate staff	41
National Staff	731

## Field positions

772

## Expenses

Expatriate staff	321
National staff	91
Operational running expenses	45
Medical and nutrition	73
Logistics and sanitation	6
Training and local support	1
Transport, freight, storage	53
Consultants and field support	10
Grants	-
Miscellaneous	-

## Programs

601

## Logistics satellites' activities

8

## Funding

## Public institutional income

293

## America

-

## Asia

-

## ECHO and EU institutions

293

- Humanitarian Aid Office of the European Commission (ECHO)

293

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

316

## Staff information

Expatriate staff	10
National Staff	45

## Field positions

55

## Nicaragua

2004

## Niger

2004

## Expenses

Expatriate staff	225
National staff	223
Operational running expenses	72
Medical and nutrition	31
Logistics and sanitation	103
Training and local support	33
Transport, freight, storage	27
Consultants and field support	11
Grants	-
Miscellaneous	-

## Programs

725

## Logistics satellites' activities

3

## Funding

## Public institutional income

36

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

36

- Municipalities and regional council - Italy

36

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

693

## Staff information

Expatriate staff	4
National Staff	24

## Field positions

28

## Expenses

Expatriate staff	274
National staff	231
Operational running expenses	29
Medical and nutrition	405
Logistics and sanitation	31
Training and local support	2
Transport, freight, storage	187
Consultants and field support	28
Grants	-
Miscellaneous	-

## Programs

1.186

## Logistics satellites' activities

53

## Funding

## Public institutional income

76

## America

-

## Asia

-

## ECHO and EU institutions

65

- Humanitarian Aid Office of the European Commission (ECHO)

65

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

11

- World Health Organization (WHO)

11

## Other governments

-

## Private and other income

1.163

## Staff information

Expatriate staff	9
National Staff	196

## Field positions

205

## Nigeria

2004

## Pakistan

2004

## Expenses

Expatriate staff	824
National staff	292
Operational running expenses	201
Medical and nutrition	443
Logistics and sanitation	104
Training and local support	13
Transport, freight, storage	309
Consultants and field support	30
Grants	-
Miscellaneous	1

## Programs

2.217

## Logistics satellites' activities

11

## Funding

## Public institutional income

-2

## America

-

## Asia

-

## ECHO and EU institutions

-2

- Humanitarian Aid Office of the European Commission (ECHO)

-2

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

2.230

## Staff information

Expatriate staff	21
National Staff	84

## Field positions

105

## Expenses

Expatriate staff	489
National staff	715
Operational running expenses	142
Medical and nutrition	288
Logistics and sanitation	66
Training and local support	2
Transport, freight, storage	255
Consultants and field support	18
Grants	-
Miscellaneous	4

## Programs

1.978

## Logistics satellites' activities

5

## Funding

## Public institutional income

900

## America

-

## Asia

-

## ECHO and EU institutions

900

- Humanitarian Aid Office of the European Commission (ECHO)

900

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

1.083

## Staff information

Expatriate staff	13
National Staff	-

## Field positions

13

## Palestinian territories

2004

## Peru

2004

## Expenses

Expatriate staff	511
National staff	381
Operational running expenses	105
Medical and nutrition	59
Logistics and sanitation	17
Training and local support	6
Transport, freight, storage	120
Consultants and field support	8
Grants	6
Miscellaneous	-

## Programs

1.213

## Logistics satellites' activities

-

## Funding

## Public institutional income

1.012

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

1.012

- Ministry of Foreign Affairs (MFA) - Norway

1.012

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

201

## Staff information

Expatriate staff	16
National Staff	57

## Field positions

73

## Expenses

Expatriate staff	293
National staff	316
Operational running expenses	78
Medical and nutrition	126
Logistics and sanitation	16
Training and local support	33
Transport, freight, storage	46
Consultants and field support	22
Grants	2
Miscellaneous	-3

## Programs

930

## Logistics satellites' activities

12

## Funding

## Public institutional income

-1

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-1

- Governments - Others - Belgium

-1

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

943

## Staff information

Expatriate staff	5
National Staff	46

## Field positions

51

## Philippines

2004

## Romania

2004

## Expenses

Expatriate staff	94
National staff	90
Operational running expenses	24
Medical and nutrition	17
Logistics and sanitation	1
Training and local support	1
Transport, freight, storage	9
Consultants and field support	9
Grants	54
Miscellaneous	-

## Programs

299

## Logistics satellites' activities

-

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

299

## Staff information

Expatriate staff	3
National Staff	25

## Field positions

28

## Expenses

Expatriate staff	4
National staff	3
Operational running expenses	2
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	-
Consultants and field support	1
Grants	-
Miscellaneous	-

## Programs

11

## Logistics satellites' activities

1

## Funding

## Public institutional income

0

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

12

## Staff information

Expatriate staff	-
National Staff	-

## Field positions

-

Russia excluding  
Chechnya / Ingushetia/Dagestan

2004

## Expenses

Expatriate staff	230
National staff	467
Operational running expenses	167
Medical and nutrition	-140
Logistics and sanitation	44
Training and local support	12
Transport, freight, storage	89
Consultants and field support	24
Grants	-
Miscellaneous	-

## Programs

893

## Logistics satellites' activities

-1

## Funding

## Public institutional income

866

## America

-

## Asia

-

## ECHO and EU institutions

514

## • Humanitarian Aid Office of the European Commission (ECHO)

514

## EU Europe

352

## • Embassies - Belgium

19

## • Danish Agency for Development Assistance (Danida) - Denmark

25

## • Ministry of Foreign Affairs (MAE) - Luxembourg

308

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

26

## Staff information

Expatriate staff	5
National Staff	93

## Field positions

98

## Rwanda

2004

## Expenses

Expatriate staff	472
National staff	445
Operational running expenses	153
Medical and nutrition	427
Logistics and sanitation	90
Training and local support	97
Transport, freight, storage	224
Consultants and field support	40
Grants	-
Miscellaneous	-

## Programs

1.946

## Logistics satellites' activities

40

## Funding

## Public institutional income

620

## America

1

## • Embassies - Canada

1

## Asia

-

## ECHO and EU institutions

-

## EU Europe

598

## • AGCD - Belgium

598

## Non EU Europe

2

## • Governments - Others - Switzerland

2

## Oceania

-

## UN institutions

18

## • World Food Programme (WFP)

18

## Other governments

-

## Private and other income

1.366

## Staff information

Expatriate staff	14
National Staff	133

## Field positions

147

## Serbia and Montenegro

2004

## Sierra Leone

2004

**Expenses**

Expatriate staff	55
National staff	217
Operational running expenses	38
Medical and nutrition	-
Logistics and sanitation	12
Training and local support	29
Transport, freight, storage	43
Consultants and field support	21
Grants	-
Miscellaneous	-

**Programs****416****Logistics satellites' activities****1****Funding****Public institutional income****-****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****417****Staff information**

Expatriate staff	-
National Staff	20

**Field positions****20****Expenses**

Expatriate staff	1.927
National staff	1.395
Operational running expenses	356
Medical and nutrition	912
Logistics and sanitation	389
Training and local support	24
Transport, freight, storage	585
Consultants and field support	62
Grants	-
Miscellaneous	-2

**Programs****5.648****Logistics satellites' activities****115****Funding****Public institutional income****1.591****America****-****Asia****-****ECHO and EU institutions****316**

- Humanitarian Aid Office of the European Commission (ECHO)

316

**EU Europe****952**

- Danish Agency for Development Assistance (Danida) - Denmark

37

- Ireland Aid (DCI) - Ireland

208

- Ministry of Foreign Affairs (MAE) - Luxembourg

200

- Swedish International Development

- Cooperation Agency (SIDA) - Sweden

507

**Non EU Europe****323**

- Ministry of Foreign Affairs (MFA) - Norway

323

**Oceania****-****UN institutions****-****Other governments****-****Private and other income****4.172****Staff information**

Expatriate staff	54
National Staff	603

**Field positions****657**

## Somalia

2004

## South Africa

2004

**Expenses**

Expatriate staff	1.651
National staff	984
Operational running expenses	402
Medical and nutrition	728
Logistics and sanitation	345
Training and local support	8
Transport, freight, storage	710
Consultants and field support	42
Grants	-
Miscellaneous	3

**Programs****4.873****Logistics satellites' activities****8****Funding****Public institutional income****2.670****America****28**

- Embassies - Canada

28

**Asia****-****ECHO and EU institutions****1.158**

- Humanitarian Aid Office of the European Commission (ECHO)

1.158

**EU Europe****1.398**

- Ministry of Foreign Affairs (BuZa) - Holland

326

- Department for International Development

- (DFID) - UK

1.072

**Non EU Europe****97**

- Ministry of Foreign Affairs (MFA) - Norway

97

**Oceania****-****UN institutions****-11**

- International Children's Emergency Fund (UNICEF)

-11

**Other governments****-****Private and other income****2.211****Staff information**

Expatriate staff	41
National Staff	411

**Field positions****452****Expenses**

Expatriate staff	383
National staff	661
Operational running expenses	238
Medical and nutrition	913
Logistics and sanitation	309
Training and local support	290
Transport, freight, storage	104
Consultants and field support	13
Grants	-
Miscellaneous	7

**Programs****2.917****Logistics satellites' activities****-****Funding****Public institutional income****900****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****691**

- AGCD - Belgium

581

- Danish Agency for Development Assistance (Danida) - Denmark

90

- Embassies - Holland

20

**Non EU Europe****-****Oceania****-****UN institutions****209**

- UN Others

209

**Other governments****-****Private and other income****2.017****Staff information**

Expatriate staff	9
National Staff	82

**Field positions****91**

## Spain

2004

## Sri Lanka

2004

**Expenses**

Expatriate staff	232
National staff	-
Operational running expenses	40
Medical and nutrition	4
Logistics and sanitation	9
Training and local support	-
Transport, freight, storage	24
Consultants and field support	-
Grants	-
Miscellaneous	-

**Programs****309****Logistics satellites' activities****-****Funding****Public institutional income****3****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****3**

## • UN Others

3

**Other governments****-****Private and other income****306****Staff information**

Expatriate staff	5
National Staff	-

**Field positions****5****Expenses**

Expatriate staff	131
National staff	137
Operational running expenses	62
Medical and nutrition	206
Logistics and sanitation	203
Training and local support	18
Transport, freight, storage	167
Consultants and field support	14
Grants	-
Miscellaneous	7

**Programs****945****Logistics satellites' activities****93****Funding****Public institutional income****48****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****48**

## • Ministry of Foreign Affairs (BuZa) - Holland

58

• Swedish International Development  
Cooperation Agency (SIDA) - Sweden

-10

**Oceania****-****Non EU Europe****-****UN institutions****-****Other governments****-****Private and other income****990****Staff information**

Expatriate staff	3
National Staff	-

**Field positions****3**

## Sudan

2004

## Sweden

2004

**Expenses**

Expatriate staff	9.156
National staff	8.252
Operational running expenses	2.653
Medical and nutrition	11.787
Logistics and sanitation	4.292
Training and local support	91
Transport, freight, storage	13.766
Consultants and field support	308
Grants	0
Miscellaneous	54

**Programs****50.359****Logistics satellites' activities****1.194****Funding****Public institutional income****23.772****America****182**• Canadian International Development  
Agency (Cida) - Canada

182

**Asia****103**

## • Disaster Relief Fund - Hong Kong

103

**ECHO and EU institutions****5.656**• Humanitarian Aid Office of the European  
Commission (ECHO)

5.656

**EU Europe****16.011**

## • Governments - Others - Belgium

406

## • Municipalities and regional council - Belgium

86

• Danish Agency for Development Assistance  
(Danida) - Denmark

370

## • Governments - Others - Germany

301

## • Ireland Aid (DCI) - Ireland

874

## • Ministry of Foreign Affairs (BuZa) - Holland

1.987

## • Governments - Others - Spain

800

## • Municipalities and regional council - Spain

190

• Swedish International Development  
Cooperation Agency (SIDA) - Sweden

1.521

• Department for International Development  
(DFID) - UK

9.384

## • Jersey Overseas Aid - UK

93

**Non EU Europe****1.474**

## • Ministry of Foreign Affairs (MFA) - Norway

1.239

• Development and Cooperation Department  
(DDC) - Switzerland

236

**Oceania****269**• New Zealand's International  
Aid & Development Agency

269

**UN institutions****-****Other governments****77****Private and other income****27.781****Staff information**

Expatriate staff	277
National Staff	5.222

**Field positions****5.499****Expenses**

Expatriate staff	125
National staff	23
Operational running expenses	25
Medical and nutrition	3
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	3
Consultants and field support	3
Grants	-
Miscellaneous	-

**Programs****183****Logistics satellites' activities****-****Funding****Public institutional income****-****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****183****Staff information**

Expatriate staff	1
National Staff	2

**Field positions****3**

## Switzerland

2004

## Tanzania

2004

**Expenses**

Expatriate staff	78
National staff	-
Operational running expenses	7
Medical and nutrition	9
Logistics and sanitation	-
Training and local support	10
Transport, freight, storage	2
Consultants and field support	-
Grants	-
Miscellaneous	-

**Programs****106****Logistics satellites' activities****3****Funding****Public institutional income**

-

**America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe**

-

**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****108****Staff information**

Expatriate staff

-

National Staff

-

**Field positions**

-

**Expenses**

Expatriate staff	474
National staff	131
Operational running expenses	108
Medical and nutrition	125
Logistics and sanitation	19
Training and local support	10
Transport, freight, storage	217
Consultants and field support	7
Grants	-
Miscellaneous	2

**Programs****1.093****Logistics satellites' activities****24****Funding****Public institutional income****100****America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe****100****Non EU Europe**

• Municipalities and regional council - Spain

100

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****1.016****Staff information**

Expatriate staff

15

National Staff

57

**Field positions****72**

## Thailand

2004

## Tibet

2004

**Expenses**

Expatriate staff	772
National staff	541
Operational running expenses	112
Medical and nutrition	1.193
Logistics and sanitation	191
Training and local support	220
Transport, freight, storage	108
Consultants and field support	19
Grants	-
Miscellaneous	-

**Programs****3.157****Logistics satellites' activities****1****Funding****Public institutional income****856****America**

-

**Asia**

-

**ECHO and EU institutions****856**

• Humanitarian Aid Office of the European Commission (ECHO)

798

• EU Others

58

**EU Europe**

-

**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****2.303****Staff information**

Expatriate staff

22

National Staff

683

**Field positions****705****Expenses**

Expatriate staff	-
National staff	-
Operational running expenses	-
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	-
Consultants and field support	-
Grants	20
Miscellaneous	-

**Programs****20****Logistics satellites' activities**

-

**Funding****Public institutional income**

-

**America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe**

-

**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****20****Staff information**

Expatriate staff

-

National Staff

-

**Field positions**

-

## Turkey

2004

## Turkmenistan

2004

**Expenses**

Expatriate staff	-
National staff	-
Operational running expenses	-
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	9
Consultants and field support	2
Grants	-
Miscellaneous	-

**Programs****11****Logistics satellites' activities**

-

**Funding****Public institutional income**

-

**America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe**

-

**Non EU Europe**

-

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****11****Staff information**

Expatriate staff	-
National Staff	-

**Field positions**

-

**Expenses**

Expatriate staff	216
National staff	121
Operational running expenses	57
Medical and nutrition	61
Logistics and sanitation	20
Training and local support	1
Transport, freight, storage	36
Consultants and field support	9
Grants	-
Miscellaneous	-

**Programs****521****Logistics satellites' activities**

-

**Funding****Public institutional income****4****America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe****4****Non EU Europe**

• Embassies - UK

4

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****518****Staff information**

Expatriate staff	6
National Staff	41

**Field positions****47**

## Uganda

2004

## Ukraine

2004

**Expenses**

Expatriate staff	1.943
National staff	907
Operational running expenses	452
Medical and nutrition	1.649
Logistics and sanitation	625
Training and local support	19
Transport, freight, storage	827
Consultants and field support	87
Grants	-
Miscellaneous	-2

**Programs****6.505****Logistics satellites' activities****96****Funding****Public institutional income****2.114****America**

-

**Asia**

-

**ECHO and EU institutions****1.799****Non EU Europe**

• Humanitarian Aid Office of the European Commission (ECHO)

1.799

**EU Europe****154****Non EU Europe**

• Ministry of Foreign Affairs (BuZa) - Holland

154

**Other governments****161****Private and other income**

• Development and Cooperation Department (DDC) - Switzerland

161

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****4.487****Staff information****Expatriate staff**

58

**National Staff**

651

**Field positions****709****Expenses**

Expatriate staff	204
National staff	249
Operational running expenses	93
Medical and nutrition	448
Logistics and sanitation	4
Training and local support	19
Transport, freight, storage	22
Consultants and field support	14
Grants	-
Miscellaneous	71

**Programs****1.124****Logistics satellites' activities**

-

**Funding****Public institutional income****10****America**

-

**Asia**

-

**ECHO and EU institutions**

-

**EU Europe****10****Non EU Europe**

• Municipalities and regional council - Austria

10

**Oceania**

-

**UN institutions**

-

**Other governments**

-

**Private and other income****1.114****Staff information****Expatriate staff**

5

**National Staff**

31

**Field positions****36**

## United Kingdom

2004

## Uzbekistan

2004

**Expenses**

Expatriate staff	23
National staff	2
Operational running expenses	3
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	3
Consultants and field support	-
Grants	-
Miscellaneous	-

**Programs****31****Logistics satellites' activities****-****Funding****Public institutional income****-****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****31****Staff information**

Expatriate staff	-
National Staff	-

**Field positions****-****Expenses**

Expatriate staff	429
National staff	422
Operational running expenses	98
Medical and nutrition	191
Logistics and sanitation	117
Training and local support	10
Transport, freight, storage	142
Consultants and field support	60
Grants	-
Miscellaneous	1

**Programs****1.469****Logistics satellites' activities****4****Funding****Public institutional income****534****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****468****Non EU Europe****-****Oceania****394****UN institutions****74****Other governments****66****Private and other income****-****UN institutions****-****Other governments****-****Private and other income****939****Staff information**

Expatriate staff	12
National Staff	72

**Field positions****84**

## Venezuela

2004

## Zambia

2004

**Expenses**

Expatriate staff	-
National staff	-
Operational running expenses	-
Medical and nutrition	-
Logistics and sanitation	-
Training and local support	-
Transport, freight, storage	-
Consultants and field support	-
Grants	-
Miscellaneous	9

**Programs****9****Logistics satellites' activities****-****Funding****Public institutional income****-****America****-****Asia****-****ECHO and EU institutions****-****EU Europe****-****Non EU Europe****-****Oceania****-****UN institutions****-****Other governments****-****Private and other income****9****Staff information**

Expatriate staff	-
National Staff	-

**Field positions****-****Expenses**

Expatriate staff	526
National staff	202
Operational running expenses	97
Medical and nutrition	224
Logistics and sanitation	72
Training and local support	29
Transport, freight, storage	357
Consultants and field support	45
Grants	0
Miscellaneous	1

**Programs****1.552****Logistics satellites' activities****61****Funding****Public institutional income****498****America****-****Asia****-****ECHO and EU institutions****-16****Non EU Europe****-16****EU Europe****-****Non EU Europe****514****Oceania****514****UN institutions****-****Other governments****-****Private and other income****1.115****Staff information**

Expatriate staff	14
National Staff	68

**Field positions****82**

## Zimbabwe

2004

## Transversal activities

2004

## Expenses

Expatriate staff	659
National staff	345
Operational running expenses	192
Medical and nutrition	396
Logistics and sanitation	16
Training and local support	37
Transport, freight, storage	230
Consultants and field support	41
Grants	-
Miscellaneous	-

## Programs

1.916

## Logistics satellites' activities

7

## Funding

## Public institutional income

471

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

336

- Ministry of Foreign Affairs (MAE) - Luxembourg

137

- Municipalities and regional council - Spain

199

## Non EU Europe

135

- Ministry of Foreign Affairs (MFA) - Norway

135

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

1.453

## Staff information

Expatriate staff	25
National Staff	110

## Field positions

135

## Expenses

Expatriate staff	977
National staff	144
Operational running expenses	146
Medical and nutrition	47
Logistics and sanitation	10
Training and local support	8
Transport, freight, storage	39
Consultants and field support	34
Grants	-
Miscellaneous	1

## Programs

1.406

## Logistics satellites' activities

1

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

1.406

## Staff information

Expatriate staff	-
National Staff	-

## Field positions

-

## Others

2004

## Asia tsunami disaster

2004

## Expenses

Expatriate staff	173
National staff	-
Operational running expenses	20
Medical and nutrition	2
Logistics and sanitation	2
Training and local support	133
Transport, freight, storage	51
Consultants and field support	-345
Grants	-
Miscellaneous	80

## Programs

116

## Logistics satellites' activities

9

## Funding

## Public institutional income

127

## America

-

## Asia

-

## ECHO and EU institutions

93

- EU Others

93

## EU Europe

24

- Municipalities and regional council - France

24

## Non EU Europe

-

## Oceania

-

## UN institutions

10

- World Health Organization (WHO)

10

## Other governments

-

## Private and other income

-3

## Staff information

Expatriate staff	4
National Staff	-

## Field positions

4

## Expenses

Expatriate staff	86
National staff	-
Operational running expenses	103
Medical and nutrition	141
Logistics and sanitation	470
Training and local support	-1
Transport, freight, storage	282
Consultants and field support	8
Grants	-
Miscellaneous	-

## Programs

1.089

## Logistics satellites' activities

605

## Funding

## Public institutional income

-

## America

-

## Asia

-

## ECHO and EU institutions

-

## EU Europe

-

## Non EU Europe

-

## Oceania

-

## UN institutions

-

## Other governments

-

## Private and other income

1.694

This table focuses on the Asia tsunami disaster operations. It collates figures that are already included in the countries affected by the tsunami (India, Indonesia and Sri Lanka).

These 1.694 thousand euro were funded by 1.562 thousand euro of restricted funds, the balance by unrestricted funds. In addition, tsunami restricted funds were also used for financing local coordination costs in Indonesia in direct connection with these operations (41 thousand euro), non tsunami related operations with the consent of the donors (401 thousand euro), as well as headquarters expenses (125 thousand euro).

## 5 Other information

### 5.1 Commitments

#### Legacies and bequests

Unrestricted legacies and bequests are accounted for upon realization (i.e. on receipt of cash). At the end of the current year, an estimated amount of 18.127 thousand euro has not been realized and is therefore not included in the financial statements.

#### Grants

Some of the programs are partly financed by public institutional grants. These grants may cover a more than one-year period and may not match with the financial year. The following disclosure presents the amount that MSF has committed to spend according to proposals agreed by the different bodies.

	2004	2003
ECHO and EU institutions	8.675	11.389
UN institutions	1.093	112
American governments	1.208	802
Asian governments	85	408
EU European governments	16.265	7.814
Non EU European governments	2.089	2.535
Oceanian governments	134	407
Other governments	23	123

#### Remaining committed amount to spend

	<b>29.572</b>	<b>23.589</b>
--	---------------	---------------

In order to meet these commitments, MSF should receive from the above institutions a total amount of 23.172 thousand euro.

#### Other commitments

Guarantees given	6.279	-
Mortgages and collaterals given	-	-
Foreign currencies term. purchases (given)	108	262
Other off balance-sheet liabilities given	7.972	8.154
<b>Off balance-sheet commitments given</b>	<b>14.358</b>	<b>8.416</b>

Guarantees given refer to loan agreements for 5.259 thousand euro, to rental contracts for 452 thousand euro, and for other purposes for 468 thousand euro. Other off balance-sheet commitments given mainly relate to rental contracts for office buildings.

In addition, MSF participated to the establishment of the Drugs for Neglected Diseases initiative (DNDi) with six other organizations: five public sector institutions - the Oswaldo Cruz Foundation from Brazil, the Indian Council for Medical Research, the Kenya Medical Research Institute, the Ministry of Health of Malaysia and France's Pasteur Institute - and one international research organization, the UNDP/World Bank/WHO's Special Programme for Research and Training in Tropical Diseases (TDR), which acts as a permanent observer to the initiative.

The DNDi became a legal entity in July 2003. The International Council didn't consider MSF as a permanent solution to the R&D crises. MSF's involvement will therefore be limited both financially and in the time, the goal being to catalyse and help creating this initiative which, in due time, will work independently of MSF. Accordingly, MSF committed itself to an involvement as a founding member in the DNDi, but this commitment was limited up to five years and financially to not more than 3% of the total MSF annual expenditure.

Through an innovative partnership concluded between the DNDi and Sanofi-Aventis in April 2005, a new medicine to treat malaria will be developed. This is a fixed-dose combination (FDC) of artesunate and amodiaquine (AS/AQ) which is easier to use and cheaper than other combinations currently available (target price set at below one dollar for adults and 50 cents for children). This drug is expected to become available to patients in 2006.

### 5.2 Staff figures

#### International departures

<i>In units</i>	2004	2003
<b>International departures (full year)</b>	<b>3.803</b>	<b>3.444</b>
• Medical pool	1.034	972
• Nurse and other paramedical pool	1.257	1.068
• Non-medical pool	1.512	1.404
<b>First time departures (full year)</b>	<b>1.340</b>	<b>1.092</b>

#### Positions in the field

Cf. expenditure by geographical area in 4.2.3.

#### Positions in the headquarters

<i>In full-time equivalent</i>	2004	2003
<b>Employees</b>	<b>1.137</b>	<b>1.128</b>
• Social mission	719	692
• Fundraising	137	118
• Management, general and administration	281	319
<b>Volunteers</b>	<b>496</b>	<b>503</b>
• Social mission	196	338
• Fundraising	161	70
• Management, general and administration	139	95

NB: For volunteers in the headquarters, the average number of people is taken into account when full-time equivalents cannot be provided.



Médecins Sans Frontières (MSF) was founded in 1971 by a small group of doctors and journalists who believed that all people should have access to emergency relief. MSF was one of the first nongovernmental organizations to provide urgently needed medical assistance and to publicly bear witness to the plight of the people it helps.

Today MSF is an international medical humanitarian movement with branch offices in 19 countries. In 2004, MSF volunteer doctors, nurses, other medical professionals, logistical experts, water-and-sanitation engineers and administrators departed on more than 3,800 missions and joined approximately 22,500 locally hired staff to provide medical aid in over 70 countries.

MSF was awarded the 1999 Nobel Peace Prize.